

TWAIN HARTE COMMUNITY SERVICES DISTRICT Fire Committee Meeting

Chair: *Kathryn deGroot*

Co-Chair: *Charlotte Bohlman*

THCSD CONFERENCE ROOM
22912 VANTAGE POINTE DR., TWAIN HARTE
May 4, 2022 9:30 a.m.

NOTICE: Public May Attend this Meeting In-Person. Facial coverings are recommended for any person attending, regardless of vaccination status.

The meeting will be accessible via ZOOM for anyone that chooses to participate virtually:

- Videoconference Link: <https://us02web.zoom.us/j/84337396424>
- Meeting ID: 843 3739 6424
- Telephone: (669) 900-6833

AGENDA

1. Discuss status of Engine 721 repairs and the potential of replacing reserve Engine 722 with a Type 6 engine.
2. Review draft 20-year Vehicle/Equipment Replacement Plan.
3. Review/discuss draft Fiscal Year 2022-23 Fire Fund Budget, Capital Outlay Plan and projected capital reserve levels.
4. Review/discuss draft 5-year Fire Fund revenue and expense projections.
5. Discuss operational staffing efforts.
6. Discuss the Community Emergency Response Team's (CERT) organizational union with the Twain Harte Volunteer Firefighter Association.
7. Adjourn.

HOW TO VIRTUALLY PARTICIPATE IN THIS THIS MEETING

The public can virtually observe and participate in a meeting as follows:

- **Computer:** Join the videoconference by clicking the videoconference link located at the top of this agenda or on our website. You may be prompted to enter your name and email. Your email will remain private and you may enter “anonymous” for your name.
- **Smart Phone/Tablet:** Join the videoconference by clicking the videoconference link located at the top of this agenda OR log in through the Zoom mobile app and enter the Meeting ID# and Password found at the top of this agenda. You may be prompted to enter your name and email. Your email will remain private and you may enter “anonymous” for your name.
- **Telephone:** Listen to the meeting by calling Zoom at (4669) 900-6833. Enter the Meeting ID# listed at the top of this agenda, followed by the pound (#) key.

* NOTE: your personal video will be disabled and your microphone will be automatically muted.

FOR MORE DETAILED INSTRUCTIONS, CLICK [HERE](#)

SUBMITTING PUBLIC COMMENT

The public will have an opportunity to comment before and during the meeting as follows:

- **Before the Meeting:**
 - Email comments to ksilva@twainhartecsd.com, write “Public Comment” in the subject line. In the body of the email, include the agenda item number and title, as well as your comments.
 - Mail comments to THCS Board Secretary: P.O. Box 649, Twain Harte, CA 95383
- **During the Meeting:**
 - Computer/Tablet/Smartphone: Click the “Raise Hand” icon and the host will unmute your audio when it is time to receive public comment. If you would rather make a comment in writing, you may click on the “Q&A” icon and type your comment. You may need to tap your screen or click on “View Participants” to make icons visible.



- Telephone: Press *9 if to notify the host that you have a comment. The host will unmute you during the public comment period and invite you to share comments.
- In-Person: Raise your hand and the Board Chairperson will call on you.

* NOTE: If you wish to speak on an item on the agenda, you are welcome to do so during consideration of the agenda item itself. If you wish to speak on a matter that does not appear on the agenda, you may do so during the Public Comment period. Persons speaking during the Public Comment will be limited to five minutes or depending on the number of persons wishing to speak, it may be reduced to allow all members of the public the opportunity to address the Board. Except as otherwise provided by law, no action or discussion shall be taken/conducted on any item not appearing on the agenda. Public comments must be addressed to the board as a whole through the President. Comments to individuals or staff are not permitted.

MEETING ETIQUETTE

Attendees shall make every effort not to disrupt the meeting. Cell phones must be silenced or set in a mode that will not disturb District business during the meeting.

ACCESSIBILITY

Board meetings are accessible to people with disabilities. In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify the District office 48 hours prior to the meeting at (209) 586-3172.

WRITTEN MEETING MATERIALS

If written materials relating to items on this Agenda are distributed to Board members prior to the meeting, such materials will be made available for public inspection on the District's website:
www.twainhartecsd.com

HI-TECH EMERGENCY VEHICLE SERVICE, INC.



444 W. GREGER ST. • OAKDALE, CA 95361 • (209) 847-3042 • FAX (209) 847-2110

April 12, 2022

ATTN: Neil Gamez
 Twain Harte Fire Department
 Phone: 209-768-8287
 Email: ngamez@twainhartecsd.com

2005 HME SEO

Repair damage from accident.

| parts | labor | cab/chassis/ frame |
|-------------|-------------|---|
| \$ 100.00 | \$ 660.00 | broken cross member |
| n/a | \$ 1,320.00 | axel is pushed forward |
| \$ 959.00 | \$ 990.00 | axel shaft is bent |
| \$ 6,200.00 | \$ 990.00 | needs frame/ drive train alignment |
| \$ 2,500.00 | \$ 1,320.00 | new leaf springs |
| \$ 1,750.00 | \$ 1,320.00 | radiator leaks |
| n/a | n/a | front bumper possible twist or frame is moved |
| \$ 500.00 | \$ 495.00 | no smoke exhaust damaged |
| \$ 2,200.00 | \$ 330.00 | new rim and tire |
| \$ 7,395.00 | \$ 2,640.00 | gortite doors |
| \$ 475.00 | \$ 1,320.00 | inspect pump and service components |
| \$ 600.00 | \$ 1,980.00 | repair valves |

D.S.#1 compartment

| | | |
|-----------|-------------|----------------------------------|
| \$ 85.00 | \$ 330.00 | rub rail |
| \$ 407.68 | \$ 990.00 | compartment floor |
| \$ 349.44 | \$ 1,650.00 | intermediate wall |
| \$ 873.60 | \$ 2,640.00 | Rear wall of compartment damaged |

| D.S.#2 compartment | | | |
|--------------------|-------------|--|---|
| \$ 98.88 | \$ 330.00 | | wheel well liner |
| \$ 500.00 | \$ 330.00 | | wheel well fenderette |
| \$ 436.80 | \$ 660.00 | | wheel well body piece |
| \$ 364.00 | \$ 990.00 | | wheel well compartment floor |
| \$ 425.00 | \$ 660.00 | | cast products scba tube and door |
| \$ 436.80 | \$ 1,650.00 | | intermediate wall between D.S. #2 and D.S. #3 |
| n/a | \$ - | | Rear wall of compartment damaged |

| D.S. #3 | | | |
|-----------|-----------|--|----------------------------------|
| \$ 85.00 | \$ 330.00 | | rub rail |
| \$ 291.20 | \$ 330.00 | | lower body panel |
| \$ 407.68 | \$ 990.00 | | compartment floor damaged |
| n/a | \$ - | | Rear wall of compartment damaged |

| P.S. #1 | | | |
|-----------|-------------|--|---------------------------|
| \$ 873.60 | \$ 1,320.00 | | front wall of compartment |
| \$ 85.00 | \$ 330.00 | | rub rail |

| P.S. #2 | | | |
|-----------|-----------|--|-----------------------|
| \$ 436.80 | \$ 660.00 | | P.S. wheel well |
| \$ 98.88 | \$ 165.00 | | Wheel well liner |
| \$ 500.00 | \$ 330.00 | | Wheel well fenderette |

| Modular | | | |
|-----------|-------------|--|------------------------------------|
| \$ 20.00 | \$ 990.00 | | all bolts on pump panels |
| \$ 620.00 | \$ 2,640.00 | | body bracket bolts and supports |
| \$ - | \$ 1,320.00 | | adjust modular to correct location |

| Rear of apparatus | | | |
|-------------------|--------------|--|--|
| \$ 20.00 | \$ 330.00 | | rear step bolts sheared off |
| | \$ - | | |
| n/a | \$ 2,640.00 | | labor for taking hose bed apart |
| n/a | \$ 9,240.00 | | tank removal, leak check and reinstall |
| n/a | \$ 5,280.00 | | taking modular apart/off |
| \$ 950.00 | \$ 4,620.00 | | making new modular brackets |
| \$ 1,120.00 | \$ 2,640.00 | | making new supports for modular |
| | \$ - | | |
| n/a | \$ 8,580.00 | | taking apart all wrecked/ damaged pieces |
| n/a | \$ 12,375.00 | | reverse engineering all damaged pieces |
| n/a | \$ 16,170.00 | | fitting all replacement parts for body |
| \$ 1,000.00 | \$ 15,180.00 | | electrical rewiring and testing system |
| \$ 325.00 | n/a | | pump test apparatus |

\$ 33,164.36 \$ 110,055.00

TOTAL: \$ 143,219.36

Estimate does not include tax.

Hi-Tech EVS reserves the right to amend any item that was unforeseen at the time of the estimate. The department will be informed if any additional items are found in need of repair. This estimate is not binding and does not include sales tax, freight, fuel, or transportation. I, the undersigned, authorize you to perform the repairs and furnish the necessary materials. Your employees may operate vehicle for inspecting, testing and delivery at my risk. You will not be responsible for loss or damage to vehicle or articles left in it. Estimate is valid for 30 days.

AUTHORIZED BY: _____

DATE: _____

TYPE 6 ENGINE EXAMPLES



BFX Fire Apparatus

Tuolumne Rancheria Fire Department
 Kevin Hall
 P.O Box 699
 Tuolumne, CA 95379
 209-928-5315
 rancheriefire81@gmail.com

Tuolumne Rancheria Fire Department
 Kevin Hall
 P.O Box 699
 Tuolumne, CA 95379
 209-928-5315
 rancheriefire81@gmail.com

Quote No: 11338-0001
 03/17/2022

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| PART NO | S | DESCRIPTION | QTY | ID |
|------------|----------|--|----------|------------|
| | S | == Type 6 Wildland Light Engine == | 1 | SSF |
| 00-00-1200 | S | General Craftsmanship Requirements | 1 | SSF |
| 00-00-2375 | S | > Warranty Policies | 1 | SSF |
| 00-00-8800 | | Noise Exposure Test | 1 | SSF |
| 00-00-9400 | | > Weather-Tight Testing | 1 | SSF |
| 00-00-9600 | S | Pre-Work Conference | 1 | SSF |
| 00-00-9900 | S | Delivery Time | 1 | SSF |
| 00-00-9950 | S | Documentation | 1 | SSF |
| 00-18-1100 | S | Type 6 Wildland Light Engine Configuration | 1 | SSF |
| 00-19-0006 | S | Multiplexed Electrical System | 1 | SSF |
| 00-19-0010 | S | > Step Lights | 1 | SSF |
| 00-19-0015 | S | < Backup Alarm | 1 | SSF |
| 00-19-0020 | S | Interior Map Light | 1 | SSF |
| 00-19-0030 | S | Antenna Leads and Bases | 1 | SSF |
| 00-19-0035 | S | Wiring for Radio(s) Installation | 1 | SSF |
| 00-19-0105 | S | Electronic Siren | 1 | SSF |
| 00-19-0110 | S | Speaker | 1 | SSF |
| 00-19-0115 | S | Light Bar | 1 | SSF |
| 00-19-0120 | S | Forward Zone B/D Warning Lights | 1 | SSF |
| 00-19-0125 | S | Lower Zone A Warning Lights | 1 | SSF |
| 00-19-0130 | S | > Lower Zone C Warning Lights | 1 | SSF |
| 00-19-0135 | S | Off-Road Lightbar | 1 | SSF |
| 00-19-0205 | S | Aft Zone B/D Warning Lights | 1 | SSF |
| 00-19-0210 | S | > "Do Not Move Apparatus" Alarm | 1 | SSF |
| 00-19-0215 | S | > Center Console | 1 | SSF |
| 00-19-0216 | S | SPS Switch Panel and Programming | 1 | SSF |
| 00-19-0220 | S | Front Bumper / Brush Guard | 1 | SSF |
| 00-19-0225 | S | Rear Bumper | 1 | SSF |
| 00-19-0235 | S | Rear Receiver Hitch | 1 | SSF |
| 00-19-0245 | S | Ember Separator Screens | 1 | SSF |
| 00-19-0246 | S | Upper Zone C Warning Lights | 1 | SSF |
| 00-19-0315 | S | Apparatus Body Construction | 1 | SSF |
| 00-19-0320 | S | Storage Compartments | 1 | SSF |

| PART NO | S | DESCRIPTION | QTY | ID |
|------------|---|--|-----|-----|
| 00-19-0330 | S | Apparatus Frame Construction | 1 | SSF |
| 00-19-0335 | S | Flexible Mounting | 1 | SSF |
| 00-19-0346 | S | Steps and Grab Handles | 1 | SSF |
| 00-19-0350 | S | Driver's Side Compartments | 1 | SSF |
| 00-19-0360 | S | Passenger's Side Compartments | 1 | SSF |
| 00-19-0375 | S | Compartment Door Construction | 1 | SSF |
| 00-19-0380 | S | Door Hinges and Retainers | 1 | SSF |
| 00-19-0382 | S | Door Latches | 1 | SSF |
| 00-19-0386 | S | Composite Adjustable Shelf Channels | 1 | SSF |
| 00-19-0400 | S | Compartment Shelves | 1 | SSF |
| 00-19-0420 | S | Compartment Venting | 1 | SSF |
| 00-19-0425 | S | > Valve Labeling | 1 | SSF |
| 00-19-0430 | S | Pump Area Cover (Walk-Over) with Hinged Access | 1 | SSF |
| 00-19-0435 | S | Wheel Well Area | 1 | SSF |
| 00-19-0438 | S | Apparatus Body Trim | 1 | SSF |
| 00-19-0440 | S | Rear Cab Protection | 1 | SSF |
| 00-19-0503 | S | < Pump Motor | 1 | SSF |
| 00-19-0510 | S | > Operator's Panel | 1 | SSF |
| 00-19-0513 | S | Plumbing General | 1 | SSF |
| 00-19-0514 | S | > Valves | 1 | SSF |
| 00-19-0518 | S | Master Drain | 1 | SSF |
| 00-19-0521 | S | Pump Gear Box | 1 | SSF |
| 00-19-0523 | S | Winterization Port / Auxiliary Priming Port | 1 | SSF |
| 00-19-0540 | S | Discharge Pressure Gauge | 1 | SSF |
| 00-19-0545 | | Intake Pressure Gauge | 1 | SSF |
| 00-19-0550 | S | Pump Cooling / By-Pass Line | 1 | SSF |
| 00-19-0566 | S | Electronic Water Level Indicator | 1 | SSF |
| 00-19-0572 | S | Primer | 1 | SSF |
| 00-19-0573 | S | Strainer | 1 | SSF |
| 00-19-0574 | S | Discharge Locations | 1 | SSF |
| 00-19-0575 | S | > Suction Plumbing | 1 | SSF |
| 00-19-0580 | S | Hose Reels | 1 | SSF |
| 00-19-0586 | S | Foam System | 1 | SSF |
| 00-19-0590 | S | Pump | 1 | SSF |
| 00-19-0705 | S | Water Tank | 1 | SSF |
| 00-19-0706 | S | Foam Tank | 1 | SSF |
| 00-19-0707 | S | Integrated Top Storage | 1 | SSF |
| 00-19-0708 | S | Cooler Mount | 1 | SSF |
| 00-19-0709 | S | Spare Tire Storage | 1 | SSF |
| 00-19-0710 | S | Chainsaw Compartment | 1 | SSF |
| 00-19-0800 | S | Electronic Foam Level Indicator | 1 | SSF |
| 00-19-0801 | S | Taillight Assembly | 1 | SSF |
| 00-19-0803 | S | Hose Holder System | 1 | SSF |
| 00-19-0811 | S | Rear License Plate Mount / Light | 1 | SSF |
| 00-19-0812 | S | DOT / Clearance Lights | 1 | SSF |
| 00-19-0820 | S | > Moveable/Adjustable Work Lights | 1 | SSF |
| 00-19-0825 | S | Compartment Lighting | 1 | SSF |

| PART NO | S | DESCRIPTION | QTY | ID |
|------------|---|---------------------------------------|-----|-----|
| 00-19-0905 | S | > NFPA 1906 Electrical Testing | 1 | SSF |
| 37-00-0600 | S | > Chassis | 1 | SSF |
| 00-19-1099 | S | Apparatus Paint and Finish | 1 | SSF |
| 00-19-1105 | S | > Additional Equipment | 1 | SSF |
| 00-19-1115 | S | > Wheel Chocks | 1 | SSF |
| 00-19-1120 | | > Hydrant Wrench Holder and Wrenches | 1 | SSF |
| 00-19-1125 | S | Hose Clamps | 1 | SSF |
| 00-24-3500 | S | Onboard Air Compressor | 1 | SSF |
| 11-22-1360 | S | Suction Hose Compartment / Access | 1 | SSF |
| 11-92-8100 | S | Removable Drip Torch Tray and Holders | 1 | SSF |
| 17-50-9900 | S | > Stainless-Steel Railing System | 1 | SSF |
| 20-10-0200 | S | Pump Protection Shutdown System | 1 | SSF |
| 22-02-3300 | S | 1000-Watt In-Cab Inverter | 1 | SSF |
| 22-02-4000 | S | Back-Up Camera / Monitoring System | 1 | SSF |
| 22-05-0100 | S | General Wiring Specification | 1 | SSF |
| 22-05-0150 | S | Electrical Components and Ratings | 1 | SSF |
| 22-05-0500 | S | Remote Diagnostic Capabilities | 1 | SSF |
| 22-05-0950 | S | Indicator / Warning Light(s) | 1 | SSF |
| 22-07-0750 | S | 12-Volt Power Sources | 1 | SSF |
| 25-04-9950 | S | Cell Phone Signal Booster Kit | 1 | SSF |
| 30-06-5200 | S | Striping and Graphics | 1 | SSF |
| 34-28-0350 | S | Winch | 1 | SSF |
| 35-04-2600 | S | Front Discharge | 1 | SSF |
| 35-08-1000 | S | Booster Hose | 1 | SSF |
| 37-01-0050 | S | Cab | 1 | SSF |
| 37-01-4400 | S | Wheelbase | 1 | SSF |
| 37-01-4500 | S | Cab-to-Axle | 1 | SSF |
| 37-01-4600 | S | Battery | 1 | SSF |
| 37-01-4700 | | Exhaust System | 1 | SSF |
| 37-01-4725 | | Exhaust/Motor Brake | 1 | SSF |
| 37-01-4800 | S | Suspension | 1 | SSF |
| 37-01-4900 | S | Axles | 1 | SSF |
| 37-01-4950 | | Brakes | 1 | SSF |
| 37-08-1100 | S | Motor | 1 | SSF |
| 37-08-1250 | S | High Idle, Engine Speed Control | 1 | SSF |
| 37-08-2150 | S | Transmission | 1 | SSF |
| 37-08-4050 | S | Fuel Tank | 1 | SSF |
| 37-08-5050 | S | Air Conditioning and Heating | 1 | SSF |
| 37-08-5100 | S | Steering Wheel | 1 | SSF |
| 37-08-5150 | S | Cruise Control | 1 | SSF |
| 37-08-5200 | S | Stereo | 1 | SSF |
| 37-08-5300 | S | Seating | 1 | SSF |
| 37-08-5500 | S | Cab Door Locks and Windows | 1 | SSF |
| 37-08-5700 | S | Tow Package | 1 | SSF |
| 37-08-6050 | S | Transfer Case | 1 | SSF |
| 37-08-7050 | S | Wheels and Tires | 1 | SSF |
| 37-12-0100 | S | Dual Rear Wheels on Chassis | 1 | SSF |

| PART NO | S | DESCRIPTION | QTY | ID | |
|------------|---|--|-----|-----|-------------------|
| 37-14-0750 | S | Gross Vehicle Weight Rating | 1 | SSF | |
| 37-14-1300 | S | Window Tinting | 1 | SSF | |
| 37-14-1500 | | Mirrors | 1 | SSF | |
| 37-14-1550 | S | Intermittent Wipers | 1 | SSF | |
| 37-14-1600 | | Courtesy Lamps | 1 | SSF | |
| 37-14-5000 | | Air Filter Restriction Indicator | 1 | SSF | |
| 37-14-5100 | S | Regeneration Control | 1 | SSF | |
| 37-14-5200 | | OEM Instrument Cluster | 1 | SSF | |
| 37-14-5300 | | OEM Supplied Safety | 1 | SSF | |
| 37-22-0200 | S | Rancher Rugged Steps | 1 | SSF | |
| 37-50-0055 | S | Tow Points | 1 | SSF | |
| 37-50-0350 | S | Skid Plates/Impact Protection | 1 | SSF | |
| 50-12-3200 | S | > Horn Activation Switch | 1 | SSF | |
| 51-00-2000 | S | Final Inspection / Delivery Preparations | 1 | SSF | |
| 51-00-3000 | | Performance Tests and Requirements | 1 | SSF | |
| 60-00-0100 | S | Delivery Location | 1 | SSF | |
| 61-00-0100 | S | Training | 1 | SSF | |
| | | Total | | | 170,520.43 |



**TWAIN HARTE COMMUNITY SERVICES DISTRICT
20-YR VEHICLE/EQUIPMENT REPLACEMENT PLAN**

Adopted: **05/11/2022**

| | Life Left | Life New | FY 22-23 | FY 23-24 | FY 24-25 | FY 25-26 | FY 26-27 | FY 27-28 | FY 28-29 | FY 29-30 | FY 30-31 | FY 31-32 | FY 32-33 | FY 33-34 | FY 34-35 | FY 35-36 | FY 36-37 | FY 37-38 | FY 38-39 | FY 39-40 | FY 40-41 | FY 41-42 |
|--|-----------|----------|----------|-----------|----------|----------|----------|------------|----------|-----------|------------|-----------|-----------|----------|-----------|--------------|-----------|------------|----------|-----------|------------|----------|
| Water/Sewer (65%/35%) | | | | | | | | | | | | | | | | | | | | | | |
| Truck #1 (Ops Mgr) - 2019 Jeep Grand Cherokee | 14 | 15 | | | | | | | | | | | | | | | 54,500 | | | | | |
| Truck #2 (Utility/Goose/Plow) - 2015 Ford F350 | 8 | 15 | | | | | | | | | 78,200 | | | | | | | | | | | |
| Truck #3 (Utility) - 2006 GMC 2500 | 15 | 15 | | | | | | | | | | | | | | | | 93,500 | | | | |
| Truck #4 (Utility) - 2006 GMC 2500 | 2 | 15 | | 58,000 | | | | | | | | | | | | | | | | 90,300 | | |
| Truck #5 (Utility) - 2019 Ford F350 | 12 | 15 | | | | | | | | | | | | | 85,200 | | | | | | | |
| Truck #6 (Utility/Goose) - 2018 Chevy 3500 | 10 | 15 | | | | | | | | | | | 83,050 | | | | | | | | | |
| Mini-Excavator - 2016 | 20 | 25 | | | | | | | | | | | | | | | | | | | | |
| Backhoe - 2005 | 13 | 30 | | | | | | | | | | | | | | 135,000 | | | | | | |
| Water/Sewer (50%/50%) | | | | | | | | | | | | | | | | | | | | | | |
| Mobile Generator* | 5 | 25 | | | | | | 35,000 | | | | | | | | | | | | | | |
| Forklift* | 15 | 25 | | | | | | | | | | | | | | | | 43,000 | | | | |
| Sewer (100%) | | | | | | | | | | | | | | | | | | | | | | |
| Flush Truck - 2022 Ford F600 | 20 | 20 | | | | | | | | | | | | | | | | | | | | |
| Vacuum Trailer - 2015 Pipe Hunter | 18 | 25 | | | | | | | | | | | | | | | | | | | 273,000 | |
| Fire (100%) | | | | | | | | | | | | | | | | | | | | | | |
| C720 (Chief) - 2016 Ford Explorer | 9 | 15 | | | | | | | | | | 64,500 | | | | | | | | | | |
| C720A (Chief Coverage) - 2008 Chevy C15* | 6 | 15 | | | | | | | | 16,000 | | | | | | | | | | | | |
| U721 (Utility) - 2006 GMC Sierra 2500 Diesel | 5 | 15 | | | | | | 79,000 | | | | | | | | | | | | | | |
| E721 (Primary Engine) - 2005 HME SEO 1871 | 8 | 25 | | | | | | | | | 740,000 | | | | | | | | | | | |
| E726 (Type 6) - NEW | 20 | 20 | | | | | | | | | | | | | | | | | | | | |
| E723 (Primary Engine) - 2014 International | 13 | 20 | | | | | | | | | | | | | | 904,400 | | | | | | |
| WT721 (Tactical Tender) - 2016 Pierce Intl. | 21 | 25 | | | | | | | | | | | | | | | | | | | | |
| Vehicles not to be Replaced | | | | | | | | | | | | | | | | | | | | | | |
| Flush Trailer (Trixie) - 1998 Shamrock | 1 | 25 | | | | | | | | | | | | | | | | | | | | |
| E722 (Reserve Engine) - 1986 Sparton Pumper | 1 | 25 | | | | | | | | | | | | | | | | | | | | |
| CERT FF Rehab - 2007 Intl. 4300 Ambulance | 12 | 25 | | | | | | | | | | | | | | | | | | | | |
| CERT Utility - 2004 Chevy 2500 | 7 | 25 | | | | | | | | | | | | | | | | | | | | |
| TOTAL Water | | | \$ - | \$ 37,700 | \$ - | \$ - | \$ - | \$ 17,500 | \$ - | \$ - | \$ 50,830 | \$ - | \$ 53,983 | \$ - | \$ 55,380 | \$ 87,750 | \$ 35,425 | \$ 82,275 | \$ - | \$ 58,695 | \$ - | \$ - |
| TOTAL Sewer | | | \$ - | \$ 20,300 | \$ - | \$ - | \$ - | \$ 17,500 | \$ - | \$ - | \$ 27,370 | \$ - | \$ 29,068 | \$ - | \$ 29,820 | \$ 47,250 | \$ 19,075 | \$ 54,225 | \$ - | \$ 31,605 | \$ 273,000 | \$ - |
| TOTAL Fire | | | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 79,000 | \$ - | \$ 16,000 | \$ 740,000 | \$ 64,500 | \$ - | \$ - | \$ - | \$ 904,400 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| DISTRICT GRAND TOTAL | | | \$ - | \$ 58,000 | \$ - | \$ - | \$ - | \$ 114,000 | \$ - | \$ 16,000 | \$ 818,200 | \$ 64,500 | \$ 83,050 | \$ - | \$ 85,200 | \$ 1,039,400 | \$ 54,500 | \$ 136,500 | \$ - | \$ 90,300 | \$ 273,000 | \$ - |

NOTES:

- All future vehicle purchases are assumed to be new vehicles, unless noted otherwise.
- Vehicle values are based on current year values with an added inflation factor of 3% per year.
- All new vehicles (excluding fire engines) are planned to be replaced every 15 years and/or 100,000 miles.
- Remaining life of existing vehicles/equipment is based on staff evaluation and will be re-evaluated each year.
- Vehicles needing consecutive years of excessive repair work may need to be replaced earlier than planned.
- Vehicles that reach their estimated useful life will be evaluated by staff to determine whether they need replacement prior to purchase of a new vehicle.

* Vehicle/equipment anticipated to be replaced with a used vehicle.

Twain Harte Community Services District
2022/2023 ANNUAL BUDGET

| | WATER | | | SEWER | | | FIRE | | | PARK | | | ADMIN | | | TOTAL |
|---------------------------------------|---------------------|---------------------|------------|---------------------|---------------------|-------------|---------------------|---------------------|-------------|--------------------|---------------------|-------------|-------------------|-------------------|-------------|-----------------------|
| | Approved | Requested | % Diff | Approved | Requested | % Diff | Approved | Requested | % Diff | Approved | Requested | % Diff | Approved | Requested | % Diff | PROJECTED |
| Revenue | | | | | | | | | | | | | | | | |
| Service Charges | \$ 1,487,008 | \$ 1,483,420 | 0% | \$ 1,139,135 | \$ 1,138,433 | 0% | \$ - | \$ - | 0% | \$ - | \$ - | 0% | \$ - | \$ - | 0% | \$ 2,621,854 |
| Fees | 18,180 | 18,180 | 0% | 14,820 | 14,820 | 0% | - | - | 0% | 5,000 | 5,000 | 0% | - | - | 0% | 38,000 |
| Taxes & Assessments | 114,813 | 114,944 | 0% | - | - | 0% | 1,220,450 | 1,243,536 | 2% | 141,017 | 144,607 | 3% | - | - | 0% | 1,503,087 |
| Grants & Donations | 1,500,371 | 1,500,000 | 0% | 200,771 | - | -100% | 321,339 | 280,368 | -13% | 570,301 | 1,395,475 | 145% | - | - | 0% | 3,175,843 |
| Other Revenue | 7,425 | 13,700 | 85% | 5,075 | 2,100 | -59% | 210,990 | 25,500 | -88% | 4,100 | 600 | -85% | 24,998 | 1,000 | -96% | 42,900 |
| Total Program Revenue | \$ 3,127,797 | \$ 3,130,245 | 0% | \$ 1,359,801 | \$ 1,155,353 | -15% | \$ 1,752,779 | \$ 1,549,404 | -12% | \$ 720,418 | \$ 1,545,682 | 115% | \$ 24,998 | \$ 1,000 | -96% | \$ 7,381,684 |
| Admin Revenue Allocation | 11,749 | 470 | -96% | 6,250 | 250 | -96% | 4,500 | 180 | -96% | 2,500 | 100 | -96% | (24,998) | (1,000) | -96% | - |
| GRAND TOTAL REVENUE | \$ 3,139,546 | \$ 3,130,715 | 0% | \$ 1,366,051 | \$ 1,155,603 | -15% | \$ 1,757,279 | \$ 1,549,584 | -12% | \$ 722,918 | \$ 1,545,782 | 114% | \$ - | \$ - | 0% | \$ 7,381,684 |
| Operating Expenses | | | | | | | | | | | | | | | | |
| Salaries | \$ 328,291 | \$ 316,439 | -4% | \$ 180,236 | \$ 177,705 | -1% | \$ 609,557 | \$ 571,785 | -6% | \$ 5,151 | \$ 5,106 | -1% | \$ 364,866 | \$ 396,872 | 9% | \$ 1,467,907 |
| Benefits | 176,937 | 184,819 | 4% | 97,474 | 103,373 | 6% | 244,824 | 277,885 | 14% | 2,915 | 3,121 | 7% | 168,525 | 196,088 | 16% | 765,287 |
| Equip, Auto, Maint, & Repairs | 149,700 | 139,000 | -7% | 76,300 | 75,400 | -1% | 136,050 | 108,700 | -20% | 47,250 | 42,850 | -9% | 16,600 | 21,200 | 28% | 387,150 |
| Materials & Supplies | 45,800 | 48,600 | 6% | 5,900 | 5,900 | 0% | 9,700 | 10,200 | 5% | 1,600 | 1,500 | -6% | 4,750 | 4,250 | -11% | 70,450 |
| Outside Services | 254,400 | 253,550 | 0% | 215,900 | 17,950 | -92% | 50,300 | 27,750 | -45% | 4,400 | 4,500 | 2% | 25,900 | 26,400 | 2% | 330,150 |
| Other (Utilities, Prop/Liab Ins, TUD) | 169,084 | 183,150 | 8% | 516,100 | 521,300 | 1% | 103,600 | 96,950 | -6% | 27,950 | 27,200 | -3% | 69,250 | 72,350 | 4% | 900,950 |
| Debt Service | 188,769 | 188,614 | 0% | 16,994 | 16,976 | 0% | 84,586 | - | -100% | - | - | 0% | - | - | 0% | 205,590 |
| Total Program Expenses | \$ 1,312,981 | \$ 1,314,172 | 0% | \$ 1,108,903 | \$ 918,604 | -17% | \$ 1,238,617 | \$ 1,093,271 | -12% | \$ 89,267 | \$ 84,277 | -6% | \$ 649,890 | \$ 717,159 | 10% | \$ 4,127,483 |
| Administrative Cost Allocation | 305,448 | 337,065 | 10% | 162,473 | 179,290 | 10% | 116,980 | 129,089 | 10% | 64,989 | 71,716 | 10% | (649,890) | (717,159) | 10% | - |
| GRAND TOTAL OPERATING EXPENSES | \$ 1,618,429 | \$ 1,651,237 | 2% | \$ 1,271,376 | \$ 1,097,894 | -14% | \$ 1,355,597 | \$ 1,222,360 | -10% | \$ 154,256 | \$ 155,993 | 1% | \$ - | \$ - | 0% | \$ 4,127,484 |
| TOTAL OPERATING BALANCE | \$ 1,521,117 | \$ 1,479,478 | | \$ 94,675 | \$ 57,709 | | \$ 401,682 | \$ 327,225 | | \$ 568,662 | \$ 1,389,788 | | \$ - | \$ - | | |
| Capital Expenses | | | | | | | | | | | | | | | | |
| Capital Outlay | 1,707,550 | 2,072,400 | 21% | 454,100 | 300,300 | -34% | 515,100 | 663,500 | 29% | 604,791 | 1,417,400 | 134% | - | - | 0% | 4,453,600 |
| Adminstrative Capital Allocation | - | - | 0% | - | - | 0% | - | - | 0% | - | - | 0% | - | - | 0% | - |
| Total Capital Expenses | \$ 1,707,550 | \$ 2,072,400 | 21% | \$ 454,100 | \$ 300,300 | -34% | \$ 515,100 | \$ 663,500 | 29% | \$ 604,791 | \$ 1,417,400 | 134% | \$ - | \$ - | | \$ 4,453,600 |
| GRAND TOTAL EXPENSES | \$ 3,325,979 | \$ 3,723,637 | 12% | \$ 1,725,476 | \$ 1,398,194 | -19% | \$ 1,870,697 | \$ 1,885,860 | 1% | \$ 759,047 | \$ 1,573,393 | 107% | \$ - | \$ - | 0% | \$ 8,581,084 |
| Transfer To/(From) Reserve | \$ (186,433) | \$ (592,922) | | \$ (359,425) | \$ (242,591) | | \$ (113,418) | \$ (336,275) | | \$ (36,129) | \$ (27,612) | | \$ - | \$ - | | \$ (1,199,400) |

Twain Harte Community Services District

2022-2023 ANNUAL BUDGET

FIRE - REVENUE

| BUDGET ITEM | BUDGET | | CHANGE | | REASON FOR CHANGE |
|--------------------------------------|---------------------|---------------------|---------------------|-------------|-------------------|
| | 21/22 Approved | 22/23 Requested | \$ | % | |
| Taxes & Assessments | | | | | |
| Secured & Unsecured Taxes | \$ 580,000 | \$ 574,727 | \$ (5,273) | -1% | |
| Property Assessments | 640,450 | 668,809 | 28,359 | 4% | |
| TOTAL TAXES & ASSESSMENTS | \$ 1,220,450 | \$ 1,243,536 | \$ 23,086 | 2% | |
| Grants & Donations | | | | | |
| Grant Revenue | 284,250 | 280,368 | \$ (3,882) | -1% | |
| Grant Revenue - CERT | 32,350 | | (32,350) | -100% | |
| Donation Revenue - CERT | 4,739 | | (4,739) | -100% | |
| TOTAL GRANTS & DONATIONS | \$ 321,339 | \$ 280,368 | \$ (40,971) | -13% | |
| Other Revenue | | | | | |
| Strike Team | \$ 179,090 | | \$ (179,090) | -100% | |
| Training Revenue | 15,500 | 16,000 | 500 | 3% | |
| Miscellaneous Revenue | 7,500 | 7,500 | - | 0% | |
| Interest Revenue | 3,300 | 2,000 | (1,300) | -39% | |
| Sale of Assets | 5,600 | | (5,600) | -100% | |
| TOTAL OTHER REVENUE | \$ 210,990 | \$ 25,500 | \$ (185,490) | -88% | |
| GRAND TOTAL REVENUE | \$ 1,752,779 | \$ 1,549,404 | \$ (203,375) | -12% | |
| Admin Transfer Out | \$ 4,500 | \$ 180 | \$ (4,320) | | |
| GRAND TOTAL WITH ADMIN | \$ 1,757,279 | \$ 1,549,584 | \$ (207,695) | -12% | |

Twain Harte Community Services District
2022-2023 ANNUAL BUDGET

FIRE - EXPENSES

| BUDGET ITEM | BUDGET | | CHANGE | | REASON FOR CHANGE |
|---|-------------------|-------------------|--------------------|-------------|-------------------|
| | 21/22 Approved | 22/23 Requested | \$ | % | |
| Salaries - 51XXX | | | | | |
| Regular Time | \$ 366,027 | \$ 397,740 | 31,713 | 9% | |
| Workers Comp Reimb Wages | | | 0 | 0% | |
| Standby Pay | 500 | 500 | 0 | 0% | |
| Overtime | 45,118 | 34,000 | (11,118) | -25% | |
| Holiday Overtime | 15,094 | 18,770 | 3,675 | 24% | |
| FLSA Overtime | 36,108 | 40,556 | 4,448 | 12% | |
| Sick Leave/Vacation Pay/ATO | 8,800 | 8,800 | 0 | 0% | |
| Compensated Absence | | | 0 | 0% | |
| Temp/Relief Pay | 9,500 | 8,000 | (1,500) | -16% | |
| Intern Stipend | 28,500 | 54,000 | 25,500 | 89% | |
| Reserve Stipends | 3,500 | 3,500 | 0 | 0% | |
| Striketeam Pay | 43,795 | 0 | (43,795) | -100% | |
| Striketeam Intern Pay | 46,426 | 0 | (46,426) | -100% | |
| Response Incentive Pay | 1,500 | 1,500 | 0 | 0% | |
| Uniform Allowance | 4,269 | 4,000 | (269) | -6% | |
| Cell Phone Stipend | 420 | 420 | 0 | 0% | |
| TOTAL SALARIES | \$ 609,557 | \$ 571,785 | \$ (37,772) | -6% | |
| Benefits - 52XXX | | | | | |
| Health & Vision Insurance | \$ 59,680 | \$ 60,348 | 668 | 1% | |
| HRA Reimbursement | 29,798 | 23,875 | (5,923) | -20% | |
| CALPERS Retirement | 95,249 | 100,526 | 5,277 | 6% | |
| FICA | 37,793 | 35,451 | (2,342) | -6% | |
| Medicare | 8,839 | 8,291 | (548) | -6% | |
| Workers Comp | 11,800 | 47,729 | 35,929 | 304% | |
| Unemployment Ins/ETT | 1,666 | 1,666 | 0 | 0% | |
| TOTAL BENEFITS | \$ 244,824 | \$ 277,885 | \$ 33,061 | 14% | |
| Equipment, Automotive, Maintenance & Repairs | | | | | |
| Equipment Maintenance & Repair | \$ 6,500 | \$ 7,500 | 1,000 | 15% | |
| Facilities Maintenance & Repair | 6,500 | 7,500 | 1,000 | 15% | |
| Vehicle Maintenance & Repair | 23,000 | 23,700 | 700 | 3% | |
| Fuel | 16,500 | 19,000 | 2,500 | 15% | |
| Equipment Under \$5,000 | 46,500 | 31,000 | (15,500) | -33% | |
| Equipment Under \$5,000-CERT | 13,550 | | (13,550) | -100% | |
| Personal Protective Equipment | 23,500 | 20,000 | (3,500) | -15% | |
| TOTAL EQUIP, AUTO, MAINT & REPAIRS | \$ 136,050 | \$ 108,700 | \$ (27,350) | -20% | |

Twain Harte Community Services District
2022-2023 ANNUAL BUDGET

FIRE - EXPENSES

| BUDGET ITEM | BUDGET | | CHANGE | | REASON FOR CHANGE |
|---|---------------------|---------------------|---------------------|--------------|------------------------|
| | 21/22 Approved | 22/23 Requested | \$ | % | |
| Materials & Supplies - 54XXX | | | | | |
| Office Supplies | \$ 2,500 | \$ 2,500 | 0 | 0% | |
| Postage | 600 | 600 | 0 | 0% | |
| Food Supplies | 600 | 600 | 0 | 0% | |
| Janitorial Supplies | 3,500 | 3,500 | 0 | 0% | |
| Medical Supplies | 2,500 | 3,000 | 500 | 20% | |
| TOTAL MATERIALS & SUPPLIES | \$ 9,700 | \$ 10,200 | \$ 500 | 5% | |
| Outside Services - 55XXX | | | | | |
| Legal Fees | \$ 24,000 | \$ 4,000 | \$ (20,000) | -83% | |
| IT Services | 2,600 | 2,500 | (100) | -4% | |
| Engineering Services | 8,700 | 8,750 | 50 | 1% | |
| Medical Exams | 2,500 | 2,500 | 0 | 0% | |
| Background Checks | 2,500 | 1,500 | (1,000) | -40% | |
| Other Professional Services | 10,000 | 8,500 | (1,500) | -15% | |
| TOTAL OUTSIDE SERVICES | \$ 50,300 | \$ 27,750 | \$ (22,550) | -45% | |
| Other - 56XXX | | | | | |
| Utilities | \$ 12,400 | \$ 11,500 | (900) | -7% | |
| Phone/Communications | 5,900 | 6,050 | 150 | 3% | |
| Software Licenses & Maintenance | 4,800 | 4,900 | 100 | 2% | |
| Property/Liability Insurance | 30,000 | 30,500 | 500 | 2% | |
| Dues & Memberships | 3,300 | 4,300 | 1,000 | 30% | |
| Licenses & Certifications | 1,500 | 1,500 | 0 | 0% | |
| Training, Conferences & Travel | 36,500 | 36,500 | 0 | 0% | |
| Advertising & Public Education-CERT | 7,500 | | (7,500) | -100% | |
| Advertising & Public Education | 1,700 | 1,700 | 0 | 0% | |
| TOTAL OTHER | \$ 103,600 | \$ 96,950 | \$ (6,650) | -6% | |
| Debt Service - 58XXX | | | | | |
| Interest on Long Term Debt | 3,345 | - | (3,345) | -100% | Paid off loan in 20.21 |
| Principal on Long Term Debt | 81,241 | - | (81,241) | -100% | Paid off loan in 20.21 |
| TOTAL DEBT SERVICE | \$ 84,586 | \$ - | \$ (84,586) | -100% | |
| GRAND TOTAL EXPENSES | \$ 1,238,617 | \$ 1,093,271 | \$ (145,347) | -12% | |
| Admin Transfer Out | \$ 116,980 | \$ 129,089 | \$ 12,109 | 10% | |
| GRAND TOTAL WITH ADMIN | \$ 1,355,597 | \$ 1,222,360 | \$ (133,238) | | |

Twain Harte Community Services District
2022-2023 ANNUAL BUDGET

FIRE - EXPENSES

| BUDGET ITEM | BUDGET | | CHANGE | | REASON FOR CHANGE |
|---|---------------------|---------------------|-------------------|------------|--|
| | 21/22 Approved | 22/23 Requested | \$ | % | |
| Capital Outlay - 57XXX | | | | | |
| Fuel/SCBA Fill Station Generator | \$ 21,000 | \$ 1,500 | (19,500) | -93% | Anticipated rollover |
| Emergency Alert Notification Siren | 15,000 | | (15,000) | -100% | |
| New Chief Coverage Vehicle | 8,500 | | (8,500) | -100% | |
| Admin Office Roof Replacement | 9,000 | | (9,000) | -100% | |
| Training/Admin Parking Lot | 275,000 | 331,000 | 56,000 | 20% | Anticipated rollover of entire project |
| Vantage Pt. Equipment Structure | 38,000 | 41,000 | 3,000 | 8% | Anticipated rollover of entire project |
| Backwall Excavation & Sealing | 35,000 | 35,000 | 0 | 0% | Anticipated rollover of entire project |
| New Station Roof | | 45,000 | 45,000 | 45000% | |
| SCBA Bottle/Harness Replacement | 102,600 | | (102,600) | -100% | |
| Emergency Response Vehicle Equip - CERT | 11,000 | | (11,000) | -100% | |
| Engine 721 Upgrades | | 10,000 | 10,000 | 10000% | |
| Type 6 Engine | | 200,000 | 200,000 | 200000% | Instead of replacing E-722 |
| TOTAL CAPITAL OUTLAY | \$ 515,100 | \$ 663,500 | \$ 148,400 | 29% | |
| GRAND TOTAL WITH CAPITAL | \$ 1,870,697 | \$ 1,885,860 | \$ 15,162 | | |

5-YEAR CAPITAL OUTLAY PLAN

Fire Fund - FY 22/23

| | Previously Expended | Projected FY 21-22 | Requested FY 22-23 | FY 23-24 | FY 24-25 | FY 25-26 | FY 26-27 | Out Years 6 to 10 | Total |
|---|---------------------|--------------------|--------------------|------------------|-------------|-------------|-------------|-------------------|---------------------|
| SCBA Bottle/Harness Replacement ³ | | \$ 102,561 | | | | | | | \$ 102,561 |
| Emergency Alert Siren ³ | | \$ 15,000 | | | | | | | \$ 15,000 |
| C720A Chief Coverage Vehicle ³ | | \$ 7,867 | | | | | | | \$ 7,867 |
| Admin Office Roof Replacement ^{3,5} | | \$ 8,345 | | | | | | | \$ 8,345 |
| Fuel/SCBA Fill Station Generator ⁴ | | \$ 19,500 | \$ 1,500 | | | | | | \$ 21,000 |
| Training Parking Lot ^{4,6} | | \$ - | \$ 331,000 | | | | | | \$ 331,000 |
| Vantage Pointe Equipment Structure ^{4,7} | | \$ - | \$ 41,000 | | | | | | \$ 41,000 |
| Back Wall Excavation & Sealing ⁴ | | \$ - | \$ 35,000 | | | | | | \$ 35,000 |
| New Station Roof | | | \$ 45,000 | | | | | | \$ 45,000 |
| Engine 721 Upgrades | | | \$ 10,000 | | | | | | \$ 10,000 |
| Type 6 Engine | | | \$ 200,000 | | | | | | \$ 200,000 |
| E-Hydraulic Spreader | | | | \$ 15,000 | | | | | \$ 15,000 |
| Burn Prop Expansion | | | | \$ 50,000 | | | | | \$ 50,000 |
| Vehicle/Equipment Replacement | | | | | | | | \$ 835,000 | \$ 835,000 |
| TOTAL CAPITAL OUTLAY | \$ - | \$ 153,273 | \$ 663,500 | \$ 65,000 | \$ - | \$ - | \$ - | \$ 835,000 | \$ 1,716,773 |

NOTES:

- 1 Vehicle/Equipment replacement items match the THCSO Vehicle/Equipment Replacement Plan.
- 2 An inflation factor of 3% per year has been applied to future capital costs.
- 3 Project completed or anticipated to be completed in previous fiscal year.
- 4 Entire project was budgeted in previous fiscal year. New budget requests represent anticipated unspent funds and will be adjusted to reflect actuals at mid-year.
- 5 Fire fund portion of shared \$50,000 project
- 6 Grant funded project - Stormwater Grant Program & Per Capita Grant: \$263,775 Grant / \$67,125 Match
- 7 Fire fund portion of shared \$124,000 project

FY 22-23 Fire Fund Capital Reserves Analysis

| | |
|--|-------------------|
| FY 21-22 Starting Capital Reserve | \$ 665,780 |
| FY 21-22 Anticipated Operational Surplus | \$ 175,643 |
| FY 21-22 Anticipated Capital Outlay | \$ (153,273) |
| FY 22-23 Operating Surplus (Est. 4/28) | \$ 327,225 |
| FY 22-23 Capital Outlay | \$ (663,500) |
| Capital Reserve Balance | \$ 351,875 |

Assumes no additional operational savings and removes \$213,500 SV

Operating surplus will need to include \$263,775 for SWRCB grant

VRCB grant revenue for parking lot

Twain Harte Community Services District

FIRE

FIVE YEAR PROJECTIONS

| | 20/21 | 21/22 | 22/23 | 23/24 | 24/25 | 25/26 | 26/27 |
|-----------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| | Actuals | Budget | Projections | Projections | Projections | Projections | Projections |
| Revenue | | | | | | | |
| Service Charges | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Fees | - | - | - | - | - | - | - |
| Taxes & Assessments | 1,167,004 | 1,220,450 | 1,243,536 | 1,274,625 | 1,306,490 | 1,339,152 | 1,372,631 |
| Grants & Donations | 35,500 | 70,750 | 280,368 | - | - | - | - |
| Other Operating Revenue | 218,039 | 210,990 | 25,500 | 8,400 | 8,400 | 8,400 | 8,400 |
| Total Program Revenue | \$ 1,420,543 | \$ 1,502,190 | \$ 1,549,404 | \$ 1,283,025 | \$ 1,314,890 | \$ 1,347,552 | \$ 1,381,031 |
| Administrative Cost Allocation | 153 | 4,500 | 180 | 185 | 191 | 197 | 203 |
| GRAND TOTAL REVENUE | \$ 1,420,696 | \$ 1,506,690 | \$ 1,549,584 | \$ 1,283,210 | \$ 1,315,081 | \$ 1,347,749 | \$ 1,381,234 |
| Expenses | | | | | | | |
| Salaries | \$ 586,500 | \$ 609,558 | \$ 571,785 | \$ 596,487 | \$ 615,409 | \$ 635,258 | \$ 656,085 |
| Benefits | 226,196 | 244,822 | 277,885 | 290,282 | 300,558 | 310,309 | 320,676 |
| Equip, Auto, Maint, & Repairs | 100,975 | 122,500 | 108,700 | 94,863 | 97,709 | 100,640 | 103,659 |
| Materials & Supplies | 13,331 | 9,700 | 10,200 | 10,506 | 10,821 | 11,146 | 11,480 |
| Outside Services | 22,218 | 50,300 | 27,750 | 26,523 | 27,319 | 28,139 | 28,983 |
| Other | 81,062 | 96,100 | 96,950 | 97,284 | 100,203 | 103,209 | 106,305 |
| Debt Service | 42,365 | 84,586 | - | - | - | - | - |
| Total Program Expenses | \$ 1,072,647 | \$ 1,217,566 | \$ 1,093,271 | \$ 1,115,945 | \$ 1,152,019 | \$ 1,188,701 | \$ 1,227,189 |
| Administrative Cost Allocation | 101,835 | 116,980 | 129,089 | 125,022 | 128,897 | 132,837 | 136,770 |
| TOTAL OPERATING EXPENSES | \$ 1,174,482 | \$ 1,334,546 | \$ 1,222,360 | \$ 1,240,967 | \$ 1,280,916 | \$ 1,321,538 | \$ 1,363,959 |
| Total Operating Balance | \$ 246,214 | \$ 172,144 | \$ 327,225 | \$ 42,243 | \$ 34,165 | \$ 26,212 | \$ 17,275 |
| Capital Expenses | | | | | | | |
| Capital Outlay | 113,464 | 153,273 | 663,500 | 65,000 | - | - | - |
| Admin Capital Transfer | - | - | - | - | - | - | - |
| Total Capital Expenses | 113,464 | 153,273 | 663,500 | 65,000 | - | - | - |
| GRAND TOTAL EXPENSES | \$ 1,287,946 | \$ 1,487,819 | \$ 1,885,860 | \$ 1,305,967 | \$ 1,280,916 | \$ 1,321,538 | \$ 1,363,959 |
| TRANSFER TO/(FROM) RESERVE | \$ 132,750 | \$ 18,871 | \$ (336,275) | \$ (22,757) | \$ 34,165 | \$ 26,212 | \$ 17,275 |
| Capital Reserve Balance | \$ 665,780 | \$ 630,494 | \$ 349,246 | \$ 315,748 | \$ 328,467 | \$ 332,858 | \$ 327,377 |