

## TWAIN HARTE COMMUNITY SERVICES DISTRICT Fire Committee Meeting

**Chair:** *Kathryn deGroot*

**Co-Chair:** *Charlotte Bohlman*

**THCSD CONFERENCE ROOM  
22912 VANTAGE POINTE DR., TWAIN HARTE  
June 1, 2022 9:30 a.m.**

**NOTICE: Public May Attend this Meeting In-Person.** Facial coverings are recommended for any person attending, regardless of vaccination status.

The meeting will be accessible via ZOOM for anyone that chooses to participate virtually:

- Videoconference Link: <https://us02web.zoom.us/j/89823291809>
- Meeting ID: 898 2329 1809
- Telephone: (669) 900-6833

### **REVISED:**

- Teleconference Location: 19060 Lizzie Ln, Twain Harte CA 95383

## **AGENDA**

- 1. Discuss staffing efforts and any noteworthy general operations items.**
- 2. Discuss Engine 721 repair status and replacement of Engine 722.**
- 3. Review/discuss final draft of the Fiscal Year 2022-23 Fire Fund Budget, Capital Outlay Plan and projected capital reserve levels.**
- 4. Adjourn.**

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### **HOW TO VIRTUALLY PARTICIPATE IN THIS THIS MEETING**

The public can virtually observe and participate in a meeting as follows:

- **Computer:** Join the videoconference by clicking the videoconference link located at the top of this agenda or on our website. You may be prompted to enter your name and email. Your email will remain private and you may enter "anonymous" for your name.
- **Smart Phone/Tablet:** Join the videoconference by clicking the videoconference link located at the top of this agenda OR log in through the Zoom mobile app and enter the Meeting ID# and Password found at the top of this agenda. You may be prompted to enter

your name and email. Your email will remain private and you may enter “anonymous” for your name.

- **Telephone:** Listen to the meeting by calling Zoom at (4669) 900-6833. Enter the Meeting ID# listed at the top of this agenda, followed by the pound (#) key.

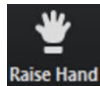
\* NOTE: your personal video will be disabled and your microphone will be automatically muted.

FOR MORE DETAILED INSTRUCTIONS, CLICK [HERE](#)

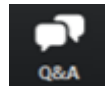
### **SUBMITTING PUBLIC COMMENT**

The public will have an opportunity to comment before and during the meeting as follows:

- **Before the Meeting:**
  - Email comments to [ksilva@twainhartecsd.com](mailto:ksilva@twainhartecsd.com), write “Public Comment” in the subject line. In the body of the email, include the agenda item number and title, as well as your comments.
  - Mail comments to THCS Board Secretary: P.O. Box 649, Twain Harte, CA 95383
- **During the Meeting:**
  - Computer/Tablet/Smartphone: Click the “Raise Hand” icon and the host will unmute your audio when it is time to receive public comment. If you would rather make a comment in writing, you may click on the “Q&A” icon and type your comment. You may need to tap your screen or click on “View Participants” to make icons visible.



Raise Hand Icon:



Q&A Icon:

- Telephone: Press \*9 if to notify the host that you have a comment. The host will unmute you during the public comment period and invite you to share comments.
- In-Person: Raise your hand and the Board Chairperson will call on you.

\* NOTE: If you wish to speak on an item on the agenda, you are welcome to do so during consideration of the agenda item itself. If you wish to speak on a matter that does not appear on the agenda, you may do so during the Public Comment period. Persons speaking during the Public Comment will be limited to five minutes or depending on the number of persons wishing to speak, it may be reduced to allow all members of the public the opportunity to address the Board. Except as otherwise provided by law, no action or discussion shall be taken/conducted on any item not appearing on the agenda. Public comments must be addressed to the board as a whole through the President. Comments to individuals or staff are not permitted.

### **MEETING ETIQUETTE**

Attendees shall make every effort not to disrupt the meeting. Cell phones must be silenced or set in a mode that will not disturb District business during the meeting.

### **ACCESSIBILITY**

Board meetings are accessible to people with disabilities. In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify the District office 48 hours prior to the meeting at (209) 586-3172.

### **WRITTEN MEETING MATERIALS**

If written materials relating to items on this Agenda are distributed to Board members prior to the meeting, such materials will be made available for public inspection on the District's website:  
[www.twainhartecsd.com](http://www.twainhartecsd.com)

Twain Harte Community Services District  
2022/2023 ANNUAL BUDGET

	WATER			SEWER			FIRE			PARK			ADMIN			TOTAL
	Approved	Requested	% Diff	Approved	Requested	% Diff	Approved	Requested	% Diff	Approved	Requested	% Diff	Approved	Requested	% Diff	PROJECTED
<b>Revenue</b>																
Service Charges	\$ 1,487,008	\$ 1,483,420	0%	\$ 1,139,135	\$ 1,138,433	0%	\$ -	\$ -	0%	\$ -	\$ -	0%	\$ -	\$ -	0%	\$ 2,621,854
Fees	18,180	18,180	0%	14,820	14,820	0%	-	-	0%	5,000	5,000	0%	-	-	0%	38,000
Taxes & Assessments	114,813	37,153	-68%	-	-	0%	1,220,450	1,243,536	2%	141,017	144,607	3%	-	-	0%	1,425,296
Grants & Donations	1,500,371	1,595,000	6%	200,771	-	-100%	321,339	280,368	-13%	570,301	1,395,475	145%	-	-	0%	3,270,843
Other Revenue	7,425	13,700	85%	5,075	2,100	-59%	210,990	25,500	-88%	4,100	600	-85%	24,998	1,000	-96%	42,900
<b>Total Program Revenue</b>	<b>\$ 3,127,797</b>	<b>\$ 3,147,454</b>	<b>1%</b>	<b>\$ 1,359,801</b>	<b>\$ 1,155,353</b>	<b>-15%</b>	<b>\$ 1,752,779</b>	<b>\$ 1,549,404</b>	<b>-12%</b>	<b>\$ 720,418</b>	<b>\$ 1,545,682</b>	<b>115%</b>	<b>\$ 24,998</b>	<b>\$ 1,000</b>	<b>-96%</b>	<b>\$ 7,398,893</b>
Admin Revenue Allocation	11,749	470	-96%	6,250	250	-96%	4,500	180	-96%	2,500	100	-96%	(24,998)	(1,000)	-96%	-
<b>GRAND TOTAL REVENUE</b>	<b>\$ 3,139,546</b>	<b>\$ 3,147,924</b>	<b>0%</b>	<b>\$ 1,366,051</b>	<b>\$ 1,155,603</b>	<b>-15%</b>	<b>\$ 1,757,279</b>	<b>\$ 1,549,584</b>	<b>-12%</b>	<b>\$ 722,918</b>	<b>\$ 1,545,782</b>	<b>114%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ 7,398,893</b>
<b>Operating Expenses</b>																
Salaries	\$ 328,291	\$ 324,111	-1%	\$ 180,236	\$ 182,254	1%	\$ 609,557	\$ 571,785	-6%	\$ 5,151	\$ 5,214	1%	\$ 364,866	\$ 421,272	15%	\$ 1,504,635
Benefits	176,937	177,649	0%	97,474	98,474	1%	244,824	279,134	14%	2,915	2,998	3%	168,525	216,677	29%	774,933
Equip, Auto, Maint, & Repairs	149,700	138,400	-8%	76,300	68,600	-10%	136,050	108,700	-20%	47,250	42,386	-10%	16,600	16,200	-2%	374,286
Materials & Supplies	45,800	46,500	2%	5,900	5,900	0%	9,700	10,200	5%	1,600	1,500	-6%	4,750	4,250	-11%	68,350
Outside Services	254,400	348,550	37%	215,900	17,950	-92%	50,300	27,750	-45%	4,400	4,500	2%	25,900	26,400	2%	425,150
Other (Utilities, Prop/Liab Ins, TUD)	169,084	202,400	20%	516,100	527,750	2%	103,600	99,450	-4%	27,950	27,200	-3%	69,250	77,950	13%	934,750
Debt Service	188,769	188,614	0%	16,994	16,976	0%	84,586	-	-100%	-	-	0%	-	-	0%	205,590
<b>Total Program Expenses</b>	<b>\$ 1,312,981</b>	<b>\$ 1,426,223</b>	<b>9%</b>	<b>\$ 1,108,903</b>	<b>\$ 917,903</b>	<b>-17%</b>	<b>\$ 1,238,617</b>	<b>\$ 1,097,020</b>	<b>-11%</b>	<b>\$ 89,267</b>	<b>\$ 83,798</b>	<b>-6%</b>	<b>\$ 649,890</b>	<b>\$ 762,749</b>	<b>17%</b>	<b>\$ 4,287,694</b>
Administrative Cost Allocation	305,448	358,492	17%	162,473	190,687	17%	116,980	137,295	17%	64,989	76,275	17%	(649,890)	(762,749)	17%	-
<b>GRAND TOTAL OPERATING EXPENSES</b>	<b>\$ 1,618,429</b>	<b>\$ 1,784,715</b>	<b>10%</b>	<b>\$ 1,271,376</b>	<b>\$ 1,108,590</b>	<b>-13%</b>	<b>\$ 1,355,597</b>	<b>\$ 1,234,315</b>	<b>-9%</b>	<b>\$ 154,256</b>	<b>\$ 160,073</b>	<b>4%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ 4,287,693</b>
<b>TOTAL OPERATING BALANCE</b>	<b>\$ 1,521,117</b>	<b>\$ 1,363,208</b>		<b>\$ 94,675</b>	<b>\$ 47,013</b>		<b>\$ 401,682</b>	<b>\$ 315,270</b>		<b>\$ 568,662</b>	<b>\$ 1,385,709</b>		<b>\$ -</b>	<b>\$ -</b>		
<b>Capital Expenses</b>																
Capital Outlay	1,707,550	2,072,400	21%	454,100	300,300	-34%	515,100	530,500	3%	604,791	1,417,400	134%	-	-	0%	4,320,600
Adminstrative Capital Allocation	-	-	0%	-	-	0%	-	-	0%	-	-	0%	-	-	0%	-
<b>Total Capital Expenses</b>	<b>\$ 1,707,550</b>	<b>\$ 2,072,400</b>	<b>21%</b>	<b>\$ 454,100</b>	<b>\$ 300,300</b>	<b>-34%</b>	<b>\$ 515,100</b>	<b>\$ 530,500</b>	<b>3%</b>	<b>\$ 604,791</b>	<b>\$ 1,417,400</b>	<b>134%</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ 4,320,600</b>
<b>GRAND TOTAL EXPENSES</b>	<b>\$ 3,325,979</b>	<b>\$ 3,857,115</b>	<b>16%</b>	<b>\$ 1,725,476</b>	<b>\$ 1,408,890</b>	<b>-18%</b>	<b>\$ 1,870,697</b>	<b>\$ 1,764,815</b>	<b>-6%</b>	<b>\$ 759,047</b>	<b>\$ 1,577,473</b>	<b>108%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0%</b>	<b>\$ 8,608,293</b>
<b>Transfer To/(From) Reserve</b>	<b>\$ (186,433)</b>	<b>\$ (709,192)</b>		<b>\$ (359,425)</b>	<b>\$ (253,287)</b>		<b>\$ (113,418)</b>	<b>\$ (215,230)</b>		<b>\$ (36,129)</b>	<b>\$ (31,691)</b>		<b>\$ -</b>	<b>\$ -</b>		<b>\$ (1,209,401)</b>

Twain Harte Community Services District

2022-2023 ANNUAL BUDGET

FIRE - REVENUE

BUDGET ITEM	BUDGET		CHANGE		REASON FOR CHANGE
	21/22 Approved	22/23 Requested	\$	%	
<b>Taxes &amp; Assessments</b>					
Secured & Unsecured Taxes	\$ 580,000	\$ 574,727	\$ (5,273)	-1%	
Property Assessments	640,450	668,809	28,359	4%	
<b>TOTAL TAXES &amp; ASSESSMENTS</b>	<b>\$ 1,220,450</b>	<b>\$ 1,243,536</b>	<b>\$ 23,086</b>	<b>2%</b>	
<b>Grants &amp; Donations</b>					
Grant Revenue	284,250	280,368	\$ (3,882)	-1%	
Grant Revenue - CERT	32,350		(32,350)	-100%	CERT merging with Volunteer Fire Association
Donation Revenue - CERT	4,739		(4,739)	-100%	CERT merging with Volunteer Fire Association
<b>TOTAL GRANTS &amp; DONATIONS</b>	<b>\$ 321,339</b>	<b>\$ 280,368</b>	<b>\$ (40,971)</b>	<b>-13%</b>	
<b>Other Revenue</b>					
Strike Team	\$ 179,090		\$ (179,090)	-100%	
Training Revenue	15,500	16,000	500	3%	
Miscellaneous Revenue	7,500	7,500	-	0%	
Interest Revenue	3,300	2,000	(1,300)	-39%	Lower than expected earnings
Sale of Assets	5,600		(5,600)	-100%	
<b>TOTAL OTHER REVENUE</b>	<b>\$ 210,990</b>	<b>\$ 25,500</b>	<b>\$ (185,490)</b>	<b>-88%</b>	
<b>GRAND TOTAL REVENUE</b>	<b>\$ 1,752,779</b>	<b>\$ 1,549,404</b>	<b>\$ (203,375)</b>	<b>-12%</b>	
Admin Transfer Out	\$ 4,500	\$ 180	\$ (4,320)		
<b>GRAND TOTAL WITH ADMIN</b>	<b>\$ 1,757,279</b>	<b>\$ 1,549,584</b>	<b>\$ (207,695)</b>	<b>-12%</b>	

Twain Harte Community Services District

2022-2023 ANNUAL BUDGET

FIRE - EXPENSES

BUDGET ITEM	BUDGET		CHANGE		REASON FOR CHANGE
	21/22 Approved	22/23 Requested	\$	%	
<b>Salaries - 51XXX</b>					
Regular Time	\$ 366,027	\$ 397,740	31,713	9%	Step increases, filled vacant position
Workers Comp Reimb Wages			0	0%	
Standby Pay	500	500	0	0%	
Overtime	45,118	34,000	(11,118)	-25%	No vacant positions
Holiday Overtime	15,094	18,770	3,675	24%	Addition of one holiday and no vacant positions
FLSA Overtime	36,108	40,556	4,448	12%	No vacant positions
Sick Leave/Vacation Pay/ATO	8,800	8,800	0	0%	
Compensated Absence			0	0%	
Temp/Relief Pay	9,500	8,000	(1,500)	-16%	Less anticipated due to no vacant positions
Intern Stipend	28,500	54,000	25,500	89%	Shortage of interns in 21.22
Reserve Stipends	3,500	3,500	0	0%	
Striketeam Pay	43,795	0	(43,795)	-100%	
Striketeam Intern Pay	46,426	0	(46,426)	-100%	
Response Incentive Pay	1,500	1,500	0	0%	
Uniform Allowance	4,269	4,000	(269)	-6%	
Cell Phone Stipend	420	420	0	0%	
<b>TOTAL SALARIES</b>	<b>\$ 609,557</b>	<b>\$ 571,785</b>	<b>\$ (37,772)</b>	<b>-6%</b>	
<b>Benefits - 52XXX</b>					
Health & Vision Insurance	\$ 59,680	\$ 60,348	668	1%	Anticipated increase in premiums
HRA Reimbursement	29,798	23,875	(5,923)	-20%	Due to positions being filled twice in 21.22
CALPERS Retirement	95,249	100,526	5,277	6%	Unfunded liability payment increase
FICA	37,793	35,451	(2,342)	-6%	No Strike Team budgeted
Medicare	8,839	8,291	(548)	-6%	
Workers Comp	11,800	48,978	37,178	315%	Premium increase
Unemployment Ins/ETT	1,666	1,666	0	0%	
<b>TOTAL BENEFITS</b>	<b>\$ 244,824</b>	<b>\$ 279,134</b>	<b>\$ 34,310</b>	<b>14%</b>	

Twain Harte Community Services District

2022-2023 ANNUAL BUDGET

FIRE - EXPENSES

BUDGET ITEM	BUDGET		CHANGE		REASON FOR CHANGE
	21/22 Approved	22/23 Requested	\$	%	
<b>Equipment, Automotive, Maintenance &amp; Repairs</b>					
Equipment Maintenance & Repair	\$ 6,500	\$ 7,500	1,000	15%	
Facilities Maintenance & Repair	6,500	7,500	1,000	15%	
Vehicle Maintenance & Repair	23,000	23,700	700	3%	
Fuel	16,500	19,000	2,500	15%	Increased price per gallon
Equipment Under \$5,000	46,500	31,000	(15,500)	-33%	Reduction in grant related equipment purchases
Equipment Under \$5,000-CERT	13,550		(13,550)	-100%	CERT merging with Volunteer Fire Association
Personal Protective Equipment	23,500	20,000	(3,500)	-15%	Reduction in grant related purchases
<b>TOTAL EQUIP, AUTO, MAINT &amp; REPAIRS</b>	<b>\$ 136,050</b>	<b>\$ 108,700</b>	<b>\$ (27,350)</b>	<b>-20%</b>	
<b>Materials &amp; Supplies - 54XXX</b>					
Office Supplies	\$ 2,500	\$ 2,500	0	0%	
Postage	600	600	0	0%	
Food Supplies	600	600	0	0%	
Janitorial Supplies	3,500	3,500	0	0%	
Medical Supplies	2,500	3,000	500	20%	
<b>TOTAL MATERIALS &amp; SUPPLIES</b>	<b>\$ 9,700</b>	<b>\$ 10,200</b>	<b>\$ 500</b>	<b>5%</b>	
<b>Outside Services - 55XXX</b>					
Legal Fees	\$ 24,000	\$ 4,000	\$ (20,000)	-83%	
IT Services	2,600	2,500	(100)	-4%	
Engineering Services	8,700	8,750	50	1%	
Medical Exams	2,500	2,500	0	0%	
Background Checks	2,500	1,500	(1,000)	-40%	
Other Professional Services	10,000	8,500	(1,500)	-15%	Reduction in grant writing services
<b>TOTAL OUTSIDE SERVICES</b>	<b>\$ 50,300</b>	<b>\$ 27,750</b>	<b>\$ (22,550)</b>	<b>-45%</b>	

Twain Harte Community Services District

2022-2023 ANNUAL BUDGET

FIRE - EXPENSES

BUDGET ITEM	BUDGET		CHANGE		REASON FOR CHANGE
	21/22 Approved	22/23 Requested	\$	%	
<b>Other - 56XXX</b>					
Utilities	\$ 12,400	\$ 11,500	(900)	-7%	
Phone/Communications	5,900	6,050	150	3%	
Software Licenses & Maintenance	4,800	7,400	2,600	54%	Increased GIS Software license costs
Property/Liability Insurance	30,000	30,500	500	2%	
Dues & Memberships	3,300	4,300	1,000	30%	
Licenses & Certifications	1,500	1,500	0	0%	
Training, Conferences & Travel	36,500	36,500	0	0%	
Advertising & Public Education-CERT	7,500		(7,500)	-100%	CERT merging with Volunteer Fire Association
Advertising & Public Education	1,700	1,700	0	0%	
<b>TOTAL OTHER</b>	<b>\$ 103,600</b>	<b>\$ 99,450</b>	<b>\$ (4,150)</b>	<b>-4%</b>	
<b>Debt Service - 58XXX</b>					
Interest on Long Term Debt	3,345	-	(3,345)	-100%	Paid off loan in 21.22
Principal on Long Term Debt	81,241	-	(81,241)	-100%	Paid off loan in 21.22
<b>TOTAL DEBT SERVICE</b>	<b>\$ 84,586</b>	<b>\$ -</b>	<b>\$ (84,586)</b>	<b>-100%</b>	
<b>GRAND TOTAL EXPENSES</b>	<b>\$ 1,238,617</b>	<b>\$ 1,097,020</b>	<b>\$ (141,598)</b>	<b>-11%</b>	
Admin Transfer Out	\$ 116,980	\$ 137,295	\$ 20,315	17%	
<b>GRAND TOTAL WITH ADMIN</b>	<b>\$ 1,355,597</b>	<b>\$ 1,234,315</b>	<b>\$ (121,283)</b>		



Twain Harte Community Services District

2022-2023 ANNUAL BUDGET

FIRE - EXPENSES

BUDGET ITEM	BUDGET		CHANGE		REASON FOR CHANGE
	21/22 Approved	22/23 Requested	\$	%	
<b>Capital Outlay - 57XXX</b>					
Fuel/SCBA Fill Station Generator	\$ 21,000	\$ 1,500	(19,500)	-93%	Anticipated rollover
Emergency Alert Notification Siren	15,000		(15,000)	-100%	
New Chief Coverage Vehicle	8,500		(8,500)	-100%	
Admin Office Roof Replacement	9,000		(9,000)	-100%	
Training/Admin Parking Lot	275,000	331,000	56,000	20%	Anticipated rollover of entire project
Vantage Pt. Equipment Structure	38,000	41,000	3,000	8%	Anticipated rollover of entire project
Backwall Excavation & Sealing	35,000	35,000	0	0%	Anticipated rollover of entire project
New Station Roof		40,000	40,000	40000%	
SCBA Bottle/Harness Replacement	102,600		(102,600)	-100%	
Emergency Response Vehicle Equip - CERT	11,000		(11,000)	-100%	
Engine 721 Upgrades		27,000	27,000	27000%	
Engine 722 Replacement (OES)		55,000	55,000	55000%	Significantly Discounted Reserve Engine
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ 515,100</b>	<b>\$ 530,500</b>	<b>\$ 15,400</b>	<b>3%</b>	
<b>GRAND TOTAL WITH CAPITAL</b>	<b>\$ 1,870,697</b>	<b>\$ 1,764,815</b>	<b>\$ (105,883)</b>		

**5-YEAR CAPITAL OUTLAY PLAN**

**Fire Fund - FY 22/23**

	Previously Expended	Projected FY 21-22	Requested FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	Out Years 6 to 10	Total
SCBA Bottle/Harness Replacement <sup>3</sup>		\$ 102,561							\$ 102,561
Emergency Alert Siren <sup>3</sup>		\$ 15,000							\$ 15,000
C720A Chief Coverage Vehicle <sup>3</sup>		\$ 7,867							\$ 7,867
Admin Office Roof Replacement <sup>3,5</sup>		\$ 8,345							\$ 8,345
Fuel/SCBA Fill Station Generator <sup>4</sup>		\$ 19,500	\$ 1,500						\$ 21,000
Training Parking Lot <sup>4,6</sup>		\$ -	\$ 331,000						\$ 331,000
Vantage Pointe Equipment Cover <sup>4,7</sup>		\$ -	\$ 41,000						\$ 41,000
Back Wall Excavation & Sealing <sup>4</sup>		\$ -	\$ 35,000						\$ 35,000
New Station Roof			\$ 40,000						\$ 40,000
Engine 721 Upgrades			\$ 27,000						\$ 27,000
Engine 722 Replacement (OES)			\$ 55,000						\$ 55,000
Type 6 Engine				\$ 200,000					\$ 200,000
E-Hydraulic Ram				\$ 15,000					\$ 15,000
Burn Prop Expansion					\$ 50,000				\$ 50,000
Vehicle/Equipment Replacement								\$ 835,000	\$ 835,000
<b>TOTAL CAPITAL OUTLAY</b>	<b>\$ -</b>	<b>\$ 153,273</b>	<b>\$ 530,500</b>	<b>\$ 215,000</b>	<b>\$ 50,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 835,000</b>	<b>\$ 1,783,773</b>

**NOTES:**

- 1 Vehicle/Equipment replacement items match the THCSO Vehicle/Equipment Replacement Plan.
- 2 An inflation factor of 3% per year has been applied to future capital costs.
- 3 Project completed or anticipated to be completed in previous fiscal year.
- 4 Entire project was budgeted in previous fiscal year. New budget requests represent anticipated unspent funds and will be adjusted to reflect actuals at mid-year.
- 5 Fire fund portion of shared \$50,000 project
- 6 Grant funded project - Stormwater Grant Program & Per Capita Grant: \$263,775 Grant / \$67,125 Match
- 7 Fire fund portion of shared \$124,000 project

**FY 22-23 Fire Fund Capital Reserves Analysis**

FY 21-22 Starting Capital Reserve	\$ 665,780
FY 21-22 Anticipated Operational Surplus	\$ 175,643
FY 21-22 Anticipated Capital Outlay	\$ (153,273)
FY 22-23 Operating Surplus (Est. 5/25)	\$ 314,370
FY 22-23 Capital Outlay	\$ (530,500)
<u>Capital Reserve Balance</u>	<u>\$ 472,020</u>

Assumes no additional operational savings and

Operating surplus will need to include \$263,700