TWAIN HARTE COMMUNITY SERVICES DISTRICT Finance/Policy Committee Meeting

Chair: Gary Sipperley
Co-Chair: Eileen Mannix

THCSD CONFERENCE ROOM 22912 VANTAGE POINTE DR., TWAIN HARTE May 4, 2022 1:30 p.m.

NOTICE: <u>Public May Attend this Meeting In-Person.</u> Facial coverings are recommended for any person attending, regardless of vaccination status.

The meeting will be accessible via ZOOM for anyone that chooses to participate virtually:

Videoconference Link: https://us02web.zoom.us/j/89559333699

Meeting ID: 895 5933 3699Telephone: (669) 900-6833

AGENDA

- 1. Review/discuss draft Fiscal Year 2022-23 Administration Fund Budget and overall Budget.
- 2. Review/discuss draft 5-year revenue and expense projections.
- 3. Review Policy 5040 Board Actions and Decisions.
- 4. Review Policy 5060 Minutes of Board Meetings.
- 5. Adjourn.

HOW TO VIRTUALLY PARTICIPATE IN THIS THIS MEETING

The public can virtually observe and participate in a meeting as follows:

- **Computer**: Join the videoconference by clicking the videoconference link located at the top of this agenda or on our website. You may be prompted to enter your name and email. Your email will remain private and you may enter "anonymous" for your name.
- Smart Phone/Tablet: Join the videoconference by clicking the videoconference link located at the top of this agenda <u>OR</u> log in through the Zoom mobile app and enter the Meeting ID# and Password found at the top of this agenda. You may be prompted to enter

your name and email. Your email will remain private and you may enter "anonymous" for your name.

• **Telephone**: Listen to the meeting by calling Zoom at (4669) 900-6833. Enter the Meeting ID# listed at the top of this agenda, followed by the pound (#) key.

* NOTE: your personal video will be disabled and your microphone will be automatically muted.

FOR MORE DETAILED INSTRUCTIONS, CLICK HERE

SUBMITTING PUBLIC COMMENT

The public will have an opportunity to comment before and during the meeting as follows:

Before the Meeting:

- Email comments to <u>ksilva@twainhartecsd.com</u>, write "Public Comment" in the subject line. In the body of the email, include the agenda item number and title, as well as your comments.
- Mail comments to THCSD Board Secretary: P.O. Box 649, Twain Harte, CA 95383

During the Meeting:

<u>Computer/Tablet/Smartphone</u>: Click the "Raise Hand" icon and the host will unmute your audio when it is time to receive public comment. If you would rather make a comment in writing, you may click on the "Q&A" icon and type your comment. You may need to tap your screen or click on "View Participants" to make icons visible.



Raise Hand Icon: Raise Hand

Q&A Icon:



- Telephone: Press *9 if to notify the host that you have a comment. The host will unmute you during the public comment period and invite you to share comments.
- o In-Person: Raise your hand and the Board Chairperson will call on you.

* NOTE: If you wish to speak on an item on the agenda, you are welcome to do so during consideration of the agenda item itself. If you wish to speak on a matter that <u>does not</u> appear on the agenda, you may do so during the Public Comment period. Persons speaking during the Public Comment will be limited to five minutes or depending on the number of persons wishing to speak, it may be reduced to allow all members of the public the opportunity to address the Board. Except as otherwise provided by law, no action or discussion shall be taken/conducted on any item not appearing on the agenda. Public comments must be addressed to the board as a whole through the President. Comments to individuals or staff are not permitted.

MEETING ETIQUETTE

Attendees shall make every effort not to disrupt the meeting. Cell phones must be silenced or set in a mode that will not disturb District business during the meeting.

ACCESSIBILITY

Board meetings are accessible to people with disabilities. In compliance with the Americans with Disabilities Act, those requiring accommodations for this meeting should notify the District office 48 hours prior to the meeting at (209) 586-3172.

WRITTEN MEETING MATERIALS

meeting, such mate www.twainhartecsd	.com	·	•	

Twain Harte Community Services District 2022/2023 ANNUAL BUDGET

		WATER			SEWER			FIRE			PARK			ADMIN		TOTAL
	Approved	Requested	% Diff	Approved	Requested	% Diff	Approved	Requested	% Diff	Approved	Requested	% Diff	Approved	Requested	% Diff	PROJECTED
Revenue																
Service Charges	\$ 1,487,008	\$ 1,483,420	0%	\$ 1,139,135	\$ 1,138,433	0%	\$ -	\$ -	0%	\$.	- \$	0%	\$ -	\$ -	0%	\$ 2,621,854
Fees	18,180	18,180	0%	14,820	14,820	0%	-	-	0%	5,000	5,000	0%	-	-	0%	38,000
Taxes & Assessments	114,813	114,944	0%	-	-	0%	1,220,450	1,243,536	2%	141,017	144,607	3%	1	-	0%	1,503,087
Grants & Donations	1,500,371	1,500,000	0%	200,771	-	-100%	321,339	280,368	-13%	570,301	1,395,475	145%	-	-	0%	3,175,843
Other Revenue	7,425	13,700	85%	5,075	2,100	-59%	210,990	25,500	-88%	4,100		-85%	24,998	1,000	-96%	42,900
Total Program Revenue	\$ 3,127,797	\$ 3,130,245	0%	\$ 1,359,801	\$ 1,155,353	-15%	\$ 1,752,779	\$ 1,549,404	-12%	\$ 720,418	\$ 1,545,682	115%	\$ 24,998	\$ 1,000	-96%	\$ 7,381,684
Admin Revenue Allocation	11,749	470	-96%	6,250	250	-96%	4,500	180	-96%	2,500		-96%	. , ,	(1,000)		-
GRAND TOTAL REVENUE	\$ 3,139,546	\$ 3,130,715	0%	\$ 1,366,051	\$ 1,155,603	-15%	\$ 1,757,279	\$ 1,549,584	-12%	\$ 722,918	\$ 1,545,782	114%	\$ -	\$ -	0%	\$ 7,381,684
Operating Expenses																
Salaries	\$ 328,291	\$ 316,439	-4%	\$ 180,236	\$ 177,705	-1%	\$ 609,557	\$ 571,785	-6%	\$ 5,151	\$ 5,106	-1%	\$ 364,866	\$ 396,872	9%	\$ 1,467,907
Benefits	176,937	184,819	4%	97,474	103,373	6%	244,824	277,885	14%	2,915	3,121	7%	168,525	196,088	16%	765,287
Equip, Auto, Maint, & Repairs	149,700	139,000	-7%	76,300	75,400	-1%	136,050	108,700	-20%	47,250	42,850	-9%	16,600	21,200	28%	387,150
Materials & Supplies	45,800	48,600	6%	5,900	5,900	0%	9,700	10,200	5%	1,600	1,500	-6%	4,750	4,250	-11%	70,450
Outside Services	254,400	253,550	0%	215,900	17,950	-92%	50,300	27,750	-45%	4,400	4,500	2%	25,900	26,400	2%	330,150
Other (Utilities, Prop/Liab Ins, TUD)	169,084	183,150	8%	516,100	521,300	1%	103,600	96,950	-6%	27,950	27,200	-3%	69,250	72,350	4%	900,950
Debt Service	188,769	188,614	0%	16,994	16,976	0%	84,586	-	-100%		-	0%	-	-	0%	205,590
Total Program Expenses	\$ 1,312,981	\$ 1,314,172	0%	\$ 1,108,903	\$ 918,604	-17%	\$ 1,238,617	\$ 1,093,271	-12%	\$ 89,267	\$ 84,277	-6%	\$ 649,890	\$ 717,159	10%	\$ 4,127,483
Administrative Cost Allocation	305,448	337,065	10%	162,473	179,290	10%	116,980	129,089	10%	64,989	71,716	10%	(649,890)	(717,159)	10%	-
GRAND TOTAL OPERATING EXPENSES	\$ 1,618,429	\$ 1,651,237	2%	\$ 1,271,376	\$ 1,097,894	-14%	\$ 1,355,597	\$ 1,222,360	-10%	\$ 154,256	\$ 155,993	1%	\$ -	\$ -	0%	\$ 4,127,484
TOTAL OPERATING BALANCE	\$ 1,521,117	\$ 1,479,478		\$ 94,675	\$ 57,709		\$ 401,682	\$ 327,225		\$ 568,662	\$ 1,389,788		\$ -	\$ -		
Capital Expenses																
Capital Outlay	1,707,550	2,072,400	21%	454,100	300,300	-34%	515,100	663,500	29%	604,791	1,417,400	134%		-	0%	4,453,600
Adminstrative Capital Allocation		-	0%		-	0%		-	0%		-	0%		-	0%	-
Total Capital Expenses	\$ 1,707,550	\$ 2,072,400	21%	\$ 454,100	\$ 300,300	-34%	\$ 515,100	\$ 663,500	29%	\$ 604,791	\$ 1,417,400	134%	\$ -	\$ -		\$ 4,453,600
GRAND TOTAL EXPENSES	\$ 3,325,979	\$ 3,723,637	12%	\$ 1,725,476	\$ 1,398,194	-19%	\$ 1,870,697	\$ 1,885,860	1%	\$ 759,047	\$ 1,573,393	107%	\$ -	\$ -	0%	\$ 8,581,084
Transfer To/(From) Reserve	\$ (186,433)	\$ (592,922)		\$ (359,425)	\$ (242,591)		\$ (113.418)	\$ (336,275)		\$ (36,129) \$ (27,612)		\$ -	\$ -		\$ (1,199,400

Twain Harte Community Services District 2022-2023 ANNUAL BUDGET

ADMIN - REVENUE

	BUD	GET	CHAN		
BUDGET ITEM	21/22 Approved	22/23 Requested	\$	%	REASON FOR CHANGE

Other Revenue				
Grant Revenue	\$ 23,998		\$ (23,998)	-100%
Miscellaneous Revenue	1,000	1,000	-	0%
Interest Revenue			-	0%
Lease Revenue			-	0%
Sale of Assets			-	0%
Other			-	0%
TOTAL OTHER REVENUE	\$ 24,998	\$ 1,000	\$ (23,998)	-96%

AL REVENUE \$ 24,998 \$ 1,000 \$ (23,998) -969
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Twain Harte Community Services District 2022-2023 ANNUAL BUDGET ADMIN - EXPENSES

		BUI	OGET			CHAN	IGE	
BUDGET ITEM	21/2	2 Approved	22/23 R	equested		\$	%	REASON FOR CHANGE
Salaries - 51XXX								
Salaries - SIXXX								
Regular Time	\$	346,949	\$	379,147		32,198	9%	Due to Union Negotiated Increases & Position Overlap
Overtime						0	0%	
Uniform Allowance				45		45	45%	
Sick Leave/Vacation Pay		8,800		8,800		0	0%	
Compensated Absence						0	0%	
Temp/Relief Pay						0	0%	
Reserve Stipends						0	0%	
Director Stipends		9,117		8,880		(237)	-3%	
Striketeam Pay						0	0%	
Striketeam Intern Pay						0	0%	
TOTAL SALARIES	\$	364,866	\$	396,872	\$	32,006	9%	
Benefits - 52XXX								
Health & Vision Insurance	\$	50,493	\$	62,361	\$	11,868	24%	Due to differing demographic of employees
HRA Reimbursement		18,988		24,425	-	5,438		Due to Customer Service Rep Position Overlap
Retirement		67,010		72,116		5,106	8%	Due to Union Negotiated Increases & Position Overlap
FICA		23,279		25,968		2,688	12%	Due to Union Negotiated Increases & Position Overlap
Medicare		5,543		6,175		632	11%	Due to Union Negotiated Increases & Position Overlap
Workers Comp		1,700		3,302		1,602	94%	Due to a rate increase
Unemployment Ins/ETT		1,512		1,742		230	15%	Due to Customer Service Rep Position Overlap
TOTAL BENEFITS	\$	168,525	\$	196,088	\$	27,563	16%	
Equipment, Automotive, Maintenance &	Repair	rs						
Equipment Maintenance & Repair	\$	1,500	\$	1,800	\$	300	20%	
Facilities Maintenance & Repair	<u>'</u>	6,500	<u>'</u>	6,000	•	(500)	-8%	
Vehicle Maintenance & Repair		•				0	0%	
Janitorial/Cleaning Services		4,300		4,300		0	0%	
Fuel		1,300		2,600		1,300	100%	
Equipment Under \$5,000		3,000		6,500		3,500	117%	
TOTAL EQUIP, AUTO, MAINT & REPAIRS	\$	16,600	\$	21,200	\$	4,600	28%	

Twain Harte Community Services District 2022-2023 ANNUAL BUDGET ADMIN - EXPENSES

	BUI	DGET	CHAI	NGE	
BUDGET ITEM	21/22 Approved	22/23 Requested	\$	%	REASON FOR CHANGE

Materials & Supplies - 54XXX					
Office Supplies	\$ 2,800	\$ 2,500	\$ (300)	-11%	
Postage	1,700	1,500	(200)	-12%	
Janitorial Supplies	250	250	0	0%	
TOTAL MATERIALS & SUPPLIES	\$ 4,750	\$ 4,250	\$ (500)	-11%	

Twain Harte Community Services District 2022-2023 ANNUAL BUDGET ADMIN - EXPENSES

		BUD	OGET		CHAN	IGE	
BUDGET ITEM	21/22	Approved	22/2	23 Requested	\$	%	REASON FOR CHANGE
Outside Services - 55XXX					,		
Auditing/Accounting Services	\$	10,900	\$	10,900	\$ -	0%	
Legal Fees		8,000		6,700	(1,300)	-16%	
IT Services		4,600		6,400	1,800	39%	
Other Professional Services	\$	2,400		2,400	0	0%	
TOTAL OUTSIDE SERVICES	\$	25,900	\$	26,400	\$ 500	2%	
Other - 56XXX							
Utilities	\$	8,000	\$	8,000	\$ -	0%	
Phone/Communications		6,900		7,200	300	4%	
Software Licenses & Maintenance		11,000		11,100	100	1%	
Property/Liability Insurance		10,000		10,200	200	2%	
Dues & Memberships		5,100		4,800	(300)	-6%	
Licenses & Certifications		650		750	100	15%	
Training, Conferences & Travel		20,800		24,300	3,500	17%	
Advertising & Public Education		1,800		1,000	(800)	-44%	
Bank/Investment Fees		5,000		5,000	-	0%	
TOTAL OTHER	\$	69,250	\$	72,350	\$ 3,100	4%	
Debt Service - 58XXX							
Interest on Long Term Debt	\$	-	\$	-	\$ -	0%	
TOTAL DEBT SERVICE	\$	-	\$	-	\$ -	0%	
GRAND TOTAL EXPENSES	\$	649,890	\$	717,159	\$ 67,269	10%	
Admin Transfer Out	\$	(649,890)	\$	(717,159)	\$ 67,269		
GRAND TOTAL WITH TRANSFER	\$		\$				

Twain Harte Community Services District WATER FIVE YEAR PROJECTIONS

		20/21		21/22		22/23		23/24		24/25		25/26		26/27
		Actuals		Budget		Estimate								
Current Revenue														
Service Charges	\$	1,481,865	\$	1,487,008	\$	1,483,420	Ś	1,483,420	\$	1,483,420	\$	1,483,420	\$	1,483,420
Fees		20,362	7	18,180	7	18,180	7	13,320	7	13,320	+	13,320	۲	13,320
Taxes & Assessments		110,533		114,814		114,944		37,896		38,654		39,427		40,216
Grants & Donations		101,280		225,371		1,500,000		400,000		3,000,000		33,427		40,210
Other Revenue		12,470		7,425		13,700		13,700		13,700		13,700		13,700
Total Program Revenue	\$	1,726,510	Ś	1,852,798	Ś	3,130,245	Ś	1,948,337	Ś	4,549,095	Ś	1,549,868	Ś	1,550,656
Administrative Cost Allocation	- 1	399	Ť	11,749	Ť	470	Ť	484	7	499	Ť	514	Ť	529
GRAND TOTAL REVENUE	\$	1,726,909	\$	1,864,547	\$	3,130,715	\$	1,948,821	\$	4,549,594	\$	1,550,382	\$	1,551,185
Expenses														
Salaries	\$	315,199	\$	328,291	\$	316,439	\$	328,569	\$	342,565	\$	357,430	\$	367,908
Benefits		154,807		176,937		184,819		193,490		201,557		210,477		217,193
Equip, Auto, Maint, & Repairs		114,848		149,700		139,000		129,780		133,673		137,684		141,814
Materials & Supplies		38,086		45,800		48,600		50,058		51,560		53,107		54,700
Outside Services		79,912		254,400		253,550		27,347		28,167		29,012		29,882
Other		143,540		169,084		183,150		183,495		188,999		194,669		200,509
Debt Service		188,912		188,769		188,614		114,297		114,297		114,297		114,297
Total Program Expenses	\$	1,035,304	\$	1,312,981	\$	1,314,172	\$	1,027,035	\$	1,060,818	\$	1,096,675	\$	1,126,304
Administrative Cost Allocation		265,903		305,449		337,065		326,445		336,564		346,851		357,120
TOTAL OPERATING EXPENSES	\$	1,301,207	\$	1,618,430	\$	1,651,237	\$	1,353,480	\$	1,397,382	\$	1,443,526	\$	1,483,424
Total Operating Balance	\$	425,702	\$	246,117	\$	1,479,478	\$	595,341	\$	3,152,211	\$	106,855	\$	67,761
Capital Expenses														
Capital Outlay		55,794		90,834		2,072,400		727,700		3,300,000		265,000		515,000
Total Capital Expenses		55,794		90,834		2,072,400		727,700		3,300,000		265,000		515,000
GRAND TOTAL EXPENSES	\$	1,357,001	\$	1,709,264	\$	3,723,637	\$	2,081,180	\$	4,697,382	\$	1,708,526	\$	1,998,424
TRANSFER TO/(FROM) RESERVE	\$	369,908	\$	155,283	\$	(592,922)	\$	(132,359)	\$	(147,789)	\$	(158,145)	\$	(447,239
Capital Reserve Balance	\$	1,287,875	\$	1,372,170	\$	853,687	\$	721,328	\$	562,564	\$	392,883	\$	(64,330

Twain Harte Community Services District SEWER FIVE YEAR PROJECTIONS

	20/21	21/22		22/23	23/24		24/25		25/26		26/27
	Actuals	Budget	F	Projections	Projections	l	Projections	ı	Projections		Projections
Revenue											
Service Charges	\$ 1,136,279	\$ 1,139,135	\$	1,138,433	\$ 1,138,433	\$	1,138,433	\$	1,138,433	\$	1,138,433
Fees	12,907	14,820		14,820	13,380		13,380		13,380		13,380
Taxes & Assessments	-	-		-	-		-		-		-
Grants & Donations	158,093	200,771		-	490,000		4,000,000		-		-
Other Operating Revenue	8,295	5,075		2,100	2,100		2,100		2,100		2,100
Total Program Revenue	\$ 1,315,574	\$ 1,359,801	\$	1,155,353	\$ 1,643,913	\$	5,153,913	\$	1,153,913	\$	1,153,913
Administrative Cost Allocation	212	6,250		250	258		265		273		281
GRAND TOTAL REVENUE	\$ 1,315,786	\$ 1,366,051	\$	1,155,603	\$ 1,644,171	\$	5,154,178	\$	1,154,186	\$	1,154,194
Expenses											
Salaries	\$ 185,136	\$ 180,236	\$	177,705	\$ 184,292	\$	191,900	\$	199,981	\$	205,663
Benefits	88,441	97,474		103,373	108,054		112,420		117,245		120,883
Equip, Auto, Maint, & Repairs	39,742	76,300		75,400	67,362		69,383		71,464		73,608
Materials & Supplies	4,713	5,900		5,900	6,077		6,259		6,447		6,641
Outside Services	169,013	215,900		17,950	18,489		19,043		19,614		20,203
Other	501,536	516,100		521,300	531,789		547,743		564,175		581,100
Debt Service	17,011	16,994		16,976	17,478		17,478		17,478		17,478
Total Program Expenses	\$ 1,005,592	\$ 1,108,904	\$	918,604	\$ 933,540	\$	964,225	\$	996,405	\$	1,025,576
Administrative Cost Allocation	141,438	162,473		179,290	173,641		179,024		184,495		189,958
TOTAL OPERATING EXPENSES	\$ 1,147,030	\$ 1,271,377	\$	1,097,894	\$ 1,107,181	\$	1,143,249	\$	1,180,900	\$	1,215,534
Total Operating Balance	\$ 168,756	\$ 94,674	\$	57,709	\$ 536,990	\$	4,010,929	\$	(26,714)	\$	(61,339)
Capital Expenses											
Capital Outlay	60,758	260,832		300,300	650,300		4,155,000		575,000		475,000
Admin Capital Transfer											
Total Capital Expenses	60,758	260,832		300,300	650,300		4,155,000		575,000		475,000
GRAND TOTAL EXPENSES	\$ 1,207,788	\$ 1,532,209	\$	1,398,194	\$ 1,757,481	\$	5,298,249	\$	1,755,900	\$	1,690,534
TRANSFER TO/(FROM) RESERVE	\$ 107,998	\$ (166,158)	\$	(242,591)	\$ (113,310)	\$	(144,071)	\$	(601,714)	\$	(536,339)
Capital Reserve Balance	\$ 1,012,632	\$ 829,318	\$	584,405	\$ 471,095	\$	318,008	\$	(293,119)	\$	(838,117)

Twain Harte Community Services District FIRE FIVE YEAR PROJECTIONS

		20/21		21/22		22/23	23/24	24/25	25/26			26/27
		Actuals		Budget	F	Projections	Projections	Projections		Projections	ı	Projections
Revenue												
Service Charges	\$	-	\$	-	\$	-	\$ -	\$ -	\$	-	\$	
Fees		-		-		-	-	-		-		-
Taxes & Assessments		1,167,004		1,220,450		1,243,536	1,274,625	1,306,490		1,339,152		1,372,631
Grants & Donations		35,500		70,750		280,368	-	-		-		
Other Operating Revenue		218,039		210,990		25,500	8,400	8,400		8,400		8,400
Total Program Revenue	\$	1,420,543	\$	1,502,190	\$	1,549,404	\$ 1,283,025	\$ 1,314,890	\$	1,347,552	\$	1,381,031
Administrative Cost Allocation		153		4,500		180	185	191		197		203
GRAND TOTAL REVENUE	\$	1,420,696	\$	1,506,690	\$	1,549,584	\$ 1,283,210	\$ 1,315,081	\$	1,347,749	\$	1,381,234
Expenses												
Salaries	\$	586,500	\$	609,558	\$	571,785	\$ 596,487	\$ 615,409	\$	635,258	\$	656,085
Benefits		226,196		244,822		277,885	290,282	300,558		310,309		320,676
Equip, Auto, Maint, & Repairs		100,975		122,500		108,700	94,863	97,709		100,640		103,659
Materials & Supplies		13,331		9,700		10,200	10,506	10,821		11,146		11,480
Outside Services		22,218		50,300		27,750	26,523	27,319		28,139		28,983
Other		81,062		96,100		96,950	97,284	100,203		103,209		106,305
Debt Service		42,365		84,586		-	-	-		-		
Total Program Expenses	\$	1,072,647	\$	1,217,566	\$	1,093,271	\$ 1,115,945	\$ 1,152,019	\$	1,188,701	\$	1,227,189
Administrative Cost Allocation		101,835		116,980		129,089	125,022	128,897		132,837		136,770
TOTAL OPERATING EXPENSES	\$	1,174,482	\$	1,334,546	\$	1,222,360	\$ 1,240,967	\$ 1,280,916	\$	1,321,538	\$	1,363,959
Total Operating Balance	\$	246,214	\$	172,144	\$	327,225	\$ 42,243	\$ 34,165	\$	26,212	\$	17,275
Capital Expenses												
Capital Outlay		113,464		153,273		663,500	65,000	-		-		
Admin Capital Transfer				-			-	-		-		-
Total Capital Expenses		113,464		153,273		663,500	65,000	-		-		-
GRAND TOTAL EXPENSES	\$	1,287,946	\$	1,487,819	\$	1,885,860	\$ 1,305,967	\$ 1,280,916	\$	1,321,538	\$	1,363,959
TRANSFER TO/(FROM) RESERVE	\$	132,750	\$	18,871	\$	(336,275)	\$ (22,757)	\$ 34,165	\$	26,212	\$	17,275
Capital Reserve Balance	Ś	665,780	Ś	630,494	\$	349,246	\$ 315,748	\$ 328,467	\$	332,858	\$	327,377

Twain Harte Community Services District PARK FIVE YEAR PROJECTIONS

		20/21 Actuals		21/22 Budget		22/23 Projections		23/24 Projections		24/25		25/26	26/27		
										Projections		Projections		Projections	
Revenue															
Service Charges	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	_	
Fees		15,377		5,000		5,000		4,000		4,000		4,000		4,000	
Taxes & Assessments		137,199		141,017		144,607		148,945		153,413		158,016		162,756	
Grants & Donations		107,095		233,349		1,395,475		17,000		17,000		17,000		17,000	
Other Operating Revenue		2,272		4,100		600		600		600		600		600	
Total Program Revenue	\$	261,943	\$	383,466	\$	1,545,682	\$	170,545	\$	175,013	\$	179,616	\$	184,356	
Administrative Cost Allocation		85		2,500		100		103		106		109		113	
GRAND TOTAL REVENUE	\$	262,028	\$	385,966	\$	1,545,782	\$	170,648	\$	175,119	\$	179,725	\$	184,469	
Expenses															
Salaries	\$	8,697	\$	5,151	\$	5,106	\$	5,296	\$	5,516	\$	5,749	\$	5,913	
Benefits		3,877		2,915		3,121		3,258		3,385		3,525		3,630	
Equip, Auto, Maint, & Repairs		39,142		47,250		42,850		44,136		45,460		46,824		48,229	
Materials & Supplies		1,218		1,600		1,500		1,545		1,591		1,639		1,688	
Outside Services		3,894		4,400		4,500		4,635		4,774		4,917		5,065	
Other		21,501		27,950		27,200		28,016		28,856		29,722		30,614	
Debt Service		-													
Total Program Expenses	\$	78,329	\$	89,266	\$	84,277	\$	86,886	\$	89,581	\$	92,376	\$	95,140	
Administrative Cost Allocation		56,575		64,989		71,716		69,456		71,609		73,798		75,983	
TOTAL OPERATING EXPENSES	\$	134,904	\$	154,255	\$	155,993	\$	156,342	\$	161,190	\$	166,174	\$	171,123	
Total Operating Balance	\$	127,124	\$	231,711	\$	1,389,788	\$	14,306	\$	13,929	\$	13,551	\$	13,346	
Capital Expenses															
Capital Outlay		123,159		235,033		1,417,400		35,000		30,000		12,000		30,000	
Admin Capital Transfer				-											
Total Capital Expenses		123,159		235,033		1,417,400		35,000		30,000		12,000		30,000	
GRAND TOTAL EXPENSES	\$	258,063	\$	389,288	\$	1,573,393	\$	191,342	\$	191,190	\$	178,174	\$	201,123	
TRANSFER TO/(FROM) RESERVE	\$	3,965	\$	(3,322)	\$	(27,612)	\$	(20,694)	\$	(16,071)	\$	1,551	\$	(16,654	
Capital Reserve Balance	\$	242,516	<u> </u>	241,768	\$	213,565	\$	192,710	\$	174,126	\$	173,093	\$	153,870	

Twain Harte Community Services District ADMIN FIVE YEAR PROJECTIONS

	20/21		21/22		22/23		23/24		24/25		25/26		26/27	
	Actuals		Budget		Projections									
Revenue														
Service Charges	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Fees		-		-		-		-		-		-		-
Taxes & Assessments		-		-		-		-		-		-		-
Grants & Donations		-		23,998		-		-		-		-		
Other Operating Revenue		848		1,000		1,000		1,030		1,061		1,093		1,126
Total Program Revenue	\$	848	\$	24,998	\$	1,000	\$	1,030	\$	1,061	\$	1,093	\$	1,126
Administrative Cost Allocation		(848)		(24,998)		(1,000)		(1,030)		(1,061)		(1,093)		(1,126)
GRAND TOTAL REVENUE	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Expenses														
Salaries	\$	340,121	\$	364,866	\$	396,872	\$	382,661	\$	393,965	\$	404,818	\$	416,392
Benefits		151,963		168,525		196,088		194,278		200,974		208,374		214,906
Equip, Auto, Maint, & Repairs		12,434		16,600		21,200		18,231		18,778		19,341		19,922
Materials & Supplies		4,053		4,750		4,250		4,378		4,509		4,644		4,783
Outside Services		16,133		25,900		26,400		24,102		24,825		25,570		26,337
Other		41,047		69,250		72,350		70,916		73,043		75,234		77,491
Debt Service														
Total Program Expenses	\$	565,751	\$	649,891	\$	717,159	\$	694,565	\$	716,094	\$	737,982	\$	759,831
Administrative Cost Allocation		(565,751)		(649,891)		(717,159)		(694,565)		(716,094)		(737,982)		(759,831)
TOTAL OPERATING EXPENSES	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Total Operating Balance	\$	-	\$	-	\$	-	Ş	-	\$	-	\$	-	\$	-

POLICY TITLE: Board Actions and Decisions

POLICY NUMBER: 5040

ADOPTED: September 20, 2005

AMENDED:

LAST AMENDED:

5040.10 PURPOSE

The purpose of this policy is to define the types of action that can be taken by the District Board of Directors to make official decisions.

5040.20 ACTING AS A BODY

Individual Directors cannot take action or make decisions on behalf of the District. The Board can only take action when acting as a body according to the following:

- Quorum. A majority of the total membership of the Board of Directors (3 Directors)
 will constitute a quorum. A quorum of the Board is required to conduct District
 business or take official Board action.
- Majority Vote Required for Action. A majority vote of the total membership of the Board of Directors (3 Directors) is required to take official action as a Board. In the case where only a minimum quorum is present, action requires the unanimous vote of all three Directors present.
- Super Majority Vote. For specific actions, the law requires a 4/5 or 2/3 majority vote
 of the entire Board of Directors (4 Directors) for action to be taken. Therefore, the
 Board cannot take action on items requiring a super majority vote when only a
 minimum quorum is present.
- 4. <u>Abstentions</u>. If a Director abstains from a vote, they will be considered absent for that vote. For example, when only a minimum quorum is present, the Board cannot take action when one Director abstains because a majority vote requires 3 votes. In the case of an action requiring a super majority, action cannot be taken if two Directors abstain because action requires 4 votes.

5040.30 TAKING OFFICIAL ACTION

The Board of Directors shall only act by:

- 1. <u>Ordinance.</u> Action by ordinances shall be in accordance with requirements of California Government Code Sections 25120 25132.
- 2. <u>Resolution</u>. Action by resolution may be taken at any meeting where a quorum exists. Resolutions shall provide a written record of the Board's findings leading to the Board's action as well as the specific actions taken.
- 3. <u>Motion.</u> Motions may be made at any meetings where a quorum exists. Action by motion may only be taken on items listed on the meeting agenda.

5040.40 COMMON BOARD ACTIONS

Common actions taken by the Board include, but are not limited to the following:

- 1. Adoption of ordinances to set and enforce rules and regulations for the administration, operation, and use and maintenance of facilities and services provided by the District.
- 2. Adoption of policies for the administration and operation of the District.
- Establishing service levels.
- 4. Establishing strategic goals and priorities.
- 5. Acquisition or disposal of real property.
- Appointment of Board Officers.
- 7. Appointment and evaluation of District Officers.
- 8. Adoption of salary schedules for District Employees.
- 9. Adoption of budget.
- 10. Engaging legal counsel, auditors and other professional services.
- 11. Entering into contracts.
- 12. Entering into joint powers agreements.

5040.50 BOARD DIRECTION

As a body, the Board may provide direction or instructions to the General Manager; however, such direction will not be considered an official action of the Board. Board direction does not require formal procedures, must be in accordance with the following:

1. The Chairperson shall determine by consensus a Board directive and shall state it for clarification.

- 2. If two or more Directors challenge a stated directive by the Chairperson, a vote may be requested.
- 3. A formal motion may be made to place a disputed directive on a future agenda for Board consideration or to take some other action.
- 4. Although Board direction is considered an unofficial action, direction shall only be given in that relates to matters that appear on the Board meeting agenda or to matters brought up during public comment.

POLICY TITLE: Board Actions and Decisions

POLICY NUMBER: 5040

ADOPTED: September 20, 2005

AMENDED:

LAST AMENDED:

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The purpose of this policy is to define the types of action that can be taken by the District Board of Directors to make official decisions.

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Individual Directors cannot take action or make decisions on behalf of the District. The Board can only take action when acting as a body according to the following:

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 will constitute a quorum. A quorum of the Board is required to conduct District
 business or take official Board action.
- 2. Majority Vote Required for Action. A majority vote of the total membership of the Board of Directors (3 Directors) is required to take official action as a Board. In the case where only a minimum quorum is present, action requires the unanimous vote of all three Directors present.
- 3. Super Majority Vote. For specific actions, the law requires a 4/5 or 2/3 majority vote of the entire Board of Directors (4 Directors) for action to be taken. Therefore, the Board cannot take action on items requiring a super majority vote when only a minimum quorum is present.
- 4. Abstentions. If a Director abstains from a vote, they will be considered absent for that vote. For example, when only a minimum quorum is present, the Board cannot take action when one Director abstains because a majority vote requires 3 votes. In the case of an action requiring a super majority, action cannot be taken if two Directors abstain because action requires 4 votes.

5040.30 TAKING OFFICIAL ACTION

The Board of Directors shall only act by:

- 1. Ordinance. Action by ordinances shall be in accordance with requirements of California Government Code Sections 25120 25132.
- 2. Resolution. Action by resolution may be taken at any meeting where a quorum exists. Resolutions shall provide a written record of the Board's findings leading to the Board's action as well as the specific actions taken.
- 3. Motion. Motions may be made at any meetings where a quorum exists. Action by motion may only be taken on items listed on the meeting agenda.

5040.40 COMMON BOARD ACTIONS

Common actions taken by the Board include, but are not limited to the following:

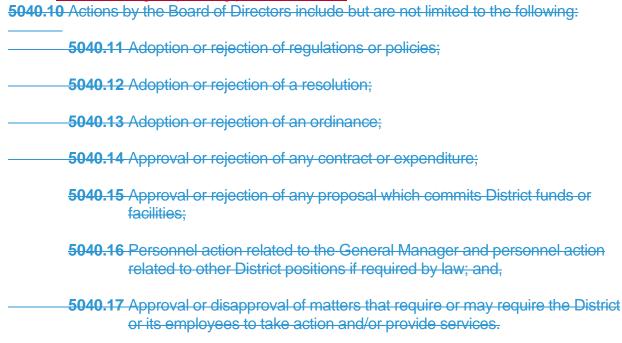
- Adoption of ordinances to set and enforce rules and regulations for the administration, operation, and use and maintenance of facilities and services provided by the District.
- 2. Adoption of policies for the administration and operation of the District.
- 3. Establishing service levels.
- 4. Establishing strategic goals and priorities.
- Acquisition or disposal of real property.
- 6. Appointment of Board Officers.
- 7. Appointment and evaluation of District Officers.
- 8. Adoption of salary schedules for District Employees.
- 9. Adoption of budget.
- 10. Engaging legal counsel, auditors and other professional services.
- 11. Entering into contracts.
- 12. Entering into joint powers agreements.

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As a body, the Board may provide direction or instructions to the General Manager; however, such direction will not be considered an official action of the Board. Board direction does not require formal procedures, must be in accordance with the following:

1. The Chairperson shall determine by consensus a Board directive and shall state it for clarification.

- 2. If two or more Directors challenge a stated directive by the Chairperson, a vote may be requested.
- 3. A formal motion may be made to place a disputed directive on a future agenda for Board consideration or to take some other action.
- 4. Although Board direction is considered an unofficial action, direction shall only be given in that relates to matters that appear on the Board meeting agenda or to matters brought up during public comment.



5040.20 Action can only be taken by the vote of the majority of the Board of Directors. Three (3) directors represent a quorum for the conduct of business. Actions taken at a meeting where only a quorum is present, therefore, require all three votes to be effective (unless a 4/5 vote is required by policy or other law).

5040.21 A member abstaining in a vote is considered as absent for that vote.

5040.21.1 Example. If three of five Directors are present at a meeting, a quorum exists and business can be conducted. However, if one Director abstains on a particular action and the other two cast "aye" votes, no action is taken because a "majority of the Board" did not vote in favor of the action.

5040.21.2 Example. If an action is proposed requiring a two-thirds vote and 2 Directors abstain, the proposed action cannot be approved because 4 of the 5 Directors would have to vote in favor of the action.

5040.21.3 Example. If a vacancy exists on the Board and a vote is taken to appoint an individual to fill said vacancy, three Directors must vote in

favor of the appointment for it to be approved. If two of the four Directors present abstain, the appointment is not approved.

5040.30 The Board may give directions that are not formal action. Such directions do not require formal procedural process. Such directions include the Board's directives and instructions to the General Manager.

5040.31 The Chairperson shall determine by consensus a Board directive and shall state it—for clarification. Should any two Directors challenge the statement of the Chairperson, a—voice vote may be requested.

5040.32 A formal motion may be made to place a disputed directive on a future agenda for Board consideration, or to take some other action (such as refer the matter to the General Manager for review and recommendation, etc.).

regarding matters that appear on the agenda for the Board meeting during which said informal action is taken.

POLICY TITLE: Board Actions and Decisions

POLICY NUMBER: 5040

ADOPTED: September 20, 2005

AMENDED:

5040.10 Actions by the Board of Directors include but are not limited to the following:

- **5040.11** Adoption or rejection of regulations or policies;
- **5040.12** Adoption or rejection of a resolution;
- **5040.13** Adoption or rejection of an ordinance;
- **5040.14** Approval or rejection of any contract or expenditure;
- **5040.15** Approval or rejection of any proposal which commits District funds or facilities;
- **5040.16** Personnel action related to the General Manager and personnel action related to other District positions if required by law; and,
- **5040.17** Approval or disapproval of matters that require or may require the District or its employees to take action and/or provide services.
- **5040.20** Action can only be taken by the vote of the majority of the Board of Directors. Three (3) directors represent a quorum for the conduct of business. Actions taken at a meeting where only a quorum is present, therefore, require all three votes to be effective (unless a 4/5 vote is required by policy or other law).
 - **5040.21** A member abstaining in a vote is considered as absent for that vote.
 - **5040.21.1** Example. If three of five Directors are present at a meeting, a quorum exists and business can be conducted. However, if one Director abstains on a particular action and the other two cast "aye" votes, no action is taken because a "majority of the Board" did not vote in favor of the action.
 - **5040.21.2** Example. If an action is proposed requiring a two-thirds vote and 2 Directors abstain, the proposed action cannot be approved because 4 of the 5 Directors would have to vote in favor of the action.

- **5040.21.3** Example. If a vacancy exists on the Board and a vote is taken to appoint an individual to fill said vacancy, three Directors must vote in favor of the appointment for it to be approved. If two of the four Directors present abstain, the appointment is not approved.
- **5040.30** The Board may give directions that are not formal action. Such directions do not require formal procedural process. Such directions include the Board's directives and instructions to the General Manager.
 - **5040.31** The Chairperson shall determine by consensus a Board directive and shall state it for clarification. Should any two Directors challenge the statement of the Chairperson, a voice vote may be requested.
 - **5040.32** A formal motion may be made to place a disputed directive on a future agenda for Board consideration, or to take some other action (such as refer the matter to the General Manager for review and recommendation, etc.).
 - **5040.33** Informal action by the Board is still Board action and shall only occur regarding matters that appear on the agenda for the Board meeting during which said informal action is taken.

POLICY TITLE: Minutes of Board Meetings

POLICY NUMBER: 5060

ADOPTED: August 16, 2005

AMENDED: 7/9/2015

LAST AMENDED: July 9, 2015

5060.10 PURPOSE

The California Government Code requires the District Board of Directors to keep a record of all of its actions. This policy sets forth this requirement and establishes responsibilities and required contents for Board Meeting minutes.

5060.20 RESPONSIBILITY

The Secretary of the Board of Directors shall keep minutes of all regular, special and emergency meetings of the Board. The Secretary shall also be responsible for presenting draft meeting minutes for Board approval and for retaining approved meeting minutes. The Board of Directors shall be responsible for reviewing and approving draft meeting minutes.

5060.30 CONTENTS

The California Government Code requires that the Board's meeting minutes record all Board actions, including the aye and no votes taken for the passage of all ordinances, resolutions, or motions. In addition to recording Board actions, Board meeting minutes shall include the following (if relevant):

- 1. Meeting type (Regular, Special, or Emergency)
- 2. Place, date and time of meeting.
- Directors present and absent by name.
- 4. District staff present by name.
- Time meeting was called to order.
- Time and name of any Directors arriving late.
- Time and name of any Directors departing early.

- 8. Names of Directors absent (or abstaining) during any agenda item upon which action was taken.
- 9. Summary record of staff and board reports.
- 10. Summary record of public comment regarding matters not on the agenda.
- 11. Approval of the minutes or modified minutes of preceding meetings.
- 12. Approval of financial reports.
- 13. Time of meeting adjournment.

5060.40 RETENTION

Approved meeting minutes shall be retained in accordance with the District's Records Retention Policy. Hard copies shall be kept in a fireproof vault or fire-resistant, locked cabinet. Electronic copies shall be kept on the District's server.

POLICY TITLE: Minutes of Board Meetings

POLICY NUMBER: 5060

ADOPTED: August 16, 2005

AMENDED: 7/9/2015

LAST AMENDED: July 9, 2015

5060.10 PURPOSE

The California Government Code requires the District Board of Directors to keep a record of all of its actions. This policy sets forth this requirement and establishes responsibilities and required contents for Board Meeting minutes.

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The Secretary of the Board of Directors shall keep minutes of all regular, and special and emergency meetings of the Board. The Secretary shall also be responsible for presenting draft meeting minutes for Board approval and for retaining approved meeting minutes. The Board of Directors shall be responsible for reviewing and approving draft meeting minutes.

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5060.40 RETENTION

Approved meeting minutes shall be retained in accordance with the District's Records Retention Policy. Hard copies shall be kept in a fireproof vault or fire-resistant, locked cabinet. Electronic copies shall be kept on the District's server.

5060.11 Copies of a meeting's minutes shall be distributed to Directors as a part of the information packet for the next regular meeting of the Board, at which time the Board will consider approving the minutes as presented or with modifications. Once approved by the Board, the official minutes shall be kept electronically and in hard copy in a fire-resistant, locked cabinet.

5060.12 All actions shall be recorded in the minutes. Individual votes will be recorded for actions taken on resolutions and ordinances. All resolutions and ordinances adopted by the Board shall be numbered consecutively, starting new at the beginning of each year. The following additional information (if relevant) shall be included in each meeting's minutes:

- i. Date, place and type of each meeting.
- ii. Directors present and absent by name.
- iii. Administrative staff present by name.
- iv. Call to order.
- v. Time and name of late arriving Directors.
- vi. Time and name of early departing Directors.
- vii. Names of Directors absent during any agenda item upon which action was taken.
- viii. Summary record of staff reports.
- ix. Summary record of public comment regarding matters not on the agenda.
- x. Approval of the minutes or modified minutes of preceding meetings.
- xi. Approval of financial reports.
- xii. Time of meeting adjournment.

POLICY TITLE: Minutes of Board Meetings

POLICY NUMBER: 5060

ADOPTED: August 16, 2005 AMENDED: July 9, 2015

5060.10 The Secretary of the Board of Directors shall keep minutes of all regular and special meetings of the Board.

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